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FINANCIAL TIMES

Europe's Business Newspaper

De Benedetti says Olivetti paid bribes to win contracts

Italian financier Carlo De Benedetti, president of computer giant Olivetti, said his company had paid bribes to secure public contracts. Mr De Benedetti is understood to have told Milan magistrates that his group had paid some £10bn (\$16.5m) to a politician in connection with telecoms contracts. "I only gave in [pressure from political parties] when I found it necessary to defend the survival of the company and the interests of tens of thousands of workers and of shareholders," he said in a statement. Page 12

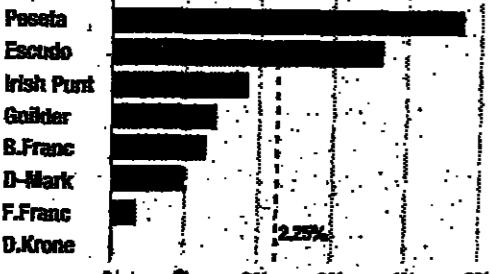
Turkish president elected: Turkey faces a period of political uncertainty following the election of Suleyman Demirel as president. Mr Demirel's True Path party must now select who will succeed him as prime minister. Page 12; In the eye of a gathering storm, Page 10

German futures traders suspended: The second revelation in a month of trading manipulation has shaken futures traders after Friday's announcement by the German futures exchange of "irregularities". Three traders have been suspended. Page 13

Lenders back OAY's US subsidiary: Lenders to Olympia & York's US properties are backing efforts by the developer's US subsidiary to distance itself from its crippled Canadian parent. Page 13

European Monetary System: The Spanish peseta and Portuguese escudo start the week at the top of the European exchange rate mechanism grid following last week's devaluations. However, the peseta is only 4.75 percentage points above the Danish krone, the weakest currency in the grid. Currencies, Page 23

EMS: Grid May 14, 1993



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. The Spanish peseta and Portuguese escudo operate with a 6 per cent fluctuation band.

Heron International: UK property group, expects to raise £90m (\$140m) in two property disposals to be formally announced next month. Page 14

Royal Dutch/Shell: Anglo-Dutch oil group, plans to dispose of 12 of its 42 large oil carriers to cut costs and reduce exposure to environmental risks. Page 14

Swiss Bank Corporation: is to pay shareholders in BICC and Redland a higher cash alternative for the enhanced scrip dividends announced by both companies after reaching agreement with Barclays de Zoete Wedd. Page 15

Inconvenient flags: US shipping companies are likely to re-flag their ships in countries offering lower crew and tax costs after the Clinton administration said it would end operating subsidies to ships working under the US flag. Page 2

Palestinians kill four in Gaza: Two Israelis and two Arabs were shot dead by Palestinians in the occupied Gaza strip in the worst attack since the Israeli government sealed off the occupied territories almost two months ago. Page 2

AIOC Corporation: a privately owned New York-based company, will become a leading metals trading group after acquiring Axel Johnson's raw materials trading subsidiary from the Swedish conglomerate. Page 15

European drugs market slows: Growth of the European drugs market continued to slow during the first quarter as governments struggled to control healthcare spending. Page 3

US considers arms indictment: The US Department of Justice is deciding whether to indict Chilean arms dealer, Carlos Cardoen, who used US technology in weapons sales to Iraq. Page 2

Israel's bank sell-off: Israel's finance minister announced the sale of 60 per cent of the shares in Union Bank, calling the deal "a turning point" in the government's programme to sell off its bank shares to the private sector. Page 2

BT moves into home entertainment: British Telecom plans to move into the home entertainment market later this year, by selling dishes to receive satellite broadcasts. Page 5

Parmalat: Italian dairy group, is raising £427m (\$830m) through a rights issue to buy out the controlling Tanzi family's minority stake in its main operating subsidiary. Page 15

Siderca: Argentine steel tube maker, is set to take effective control of Tubos de Acero de Mexico, Mexico's only manufacturer of steel tubes. Page 15

Italian bomb blast probe: Police in Rome continued investigations into a car bomb blast which on Friday injured 23 people in a wealthy residential area. Page 3

EC predicts economic growth at zero or less

By Lionel Barber in Brussels

THE EC has sharply downgraded its economic forecast for this year, according to internal estimates which the European Commission plans not to release until after tomorrow's Danish referendum on the Maastricht treaty.

The revised forecast of zero to "slightly negative" growth compares with earlier official predictions of 0.75 per cent growth. It threatens to prompt a crisis in the EC budget, where falling revenues have already forced the Commission to leave 1,000 posts unfilled.

Contraction also threatens to push unemployment beyond its present level of 17.4m, renewing doubts about EC member states' willingness to follow Maastricht's tough "convergence" criteria for European monetary union.

Mr Jacques Delors, European Commission president, paid a district visit to Bonn last Thursday for talks with Chancellor Helmut Kohl to discuss the deteriorating outlook for the EC economy and how to co-ordinate the plan after the Danish referendum.

Yesterday Mr Philippe Maystadt, Belgium's finance minister, came out in favour of amending the convergence criteria.

EC finance ministers and the European Commission have generally avoided suggesting that the Ecu criteria covering inflation, budget deficits and ratios of government debt to GDP should be changed. They fear undermining budget discipline and upsetting the German Bundesbank, which has ruled out such cuts to a single European currency.

Mr Maystadt's comments reflect concern in Brussels about the short-term deflationary impact of the convergence criteria on growth. They are likely to arouse attention because Belgium takes over the EC presidency from Denmark on July 1 and is often seen as a candidate for an inner-core monetary union, although its ratio of debt to GDP is excessive.

Officials also point to the wave of recent currency devaluations in the European exchange rate mechanism which have led to a fall in the value of the Ecu, the unit in which all EC spending is calculated.

Danish PM attacks treaty opponents as Yes vote strengthens

By Hilary Barnes in Copenhagen

THE DANISH political debate over the country's second referendum on the Maastricht treaty grew more bitter at the weekend as the final opinion polls before tomorrow's vote showed a modest strengthening of the Yes vote.

A Gallup survey, due for publication today, showed 54 per cent in favour of the treaty, the No vote little changed at 32 per cent, and 18 per cent undecided or not planning to vote.

Mr Poul Nyrup Rasmussen, the Social Democratic prime minister, sharpened his attack on the opponents of the treaty, using terms unusually harsh for Danish politics. "They're raving mad," he declared in a signed article in a Sunday newspaper.

At the only campaign meeting where he has met a leader of the left-leaning June Movement, the biggest of the anti-Maastricht organisations, face-to-face he lashed out at his opponent, Prof Niels I Meyer, a physicist.

"The June Movement claims that Danish democracy will disappear if there is a Yes vote on Tuesday. I am astonished that well-educated people, even professors, can say this without blushing or a tremor in their voices," he said.

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Town where mosques are rubble, Page 12

Germany faces need for second solidarity pact

By Quentin Peel in Bonn

By Louise Kehoe in San Francisco

By Lou Gerstner, International Business Machines' newly appointed chairman and chief executive, has stopped plans to break up the world's largest computer company.

Mr John Akers, who last month stepped aside as IBM chairman and chief executive in the wake of 1992 losses of almost \$5bn, had planned to sell interests in large parts of the business, which last year generated sales of \$61.5bn.

Mr Gerstner has told the group's managers that "the whole of IBM is greater than the sum of the parts", and reversed the strategy.

Mr Akers had spoken of plans for "variable IBM ownership" across the range of businesses . . . from wholly owned, to majority-owned, and minority-owned, or none at all," when he announced the planned restructuring 17 months ago.

The strategy had been proposed to find alternative ownership for Astar, IBM's data storage products business with sales of \$6.1bn; Penman Systems, the company's \$2.3bn printer subsidiary; and IBM Personal Computers, \$9.8bn business.

As recently as last December, Mr Frank Meitz, former IBM chief financial officer, said the company was moving fast in gathering the financial data needed to complete the restructuring.

Although officials now discourage any speculation about spin-offs or divestment, Mr Akers' goal of decentralising IBM's management has survived.

Mr Jack Kuehler, IBM's vice-chairman, said the group was determined to decentralise decision-making.

Mr Gerstner's determination to keep IBM intact appears to have been a factor in his selection as the first company "outsider" to head the world's largest computer manufacturer. Some potential candidates for the post, including John Sculley, Apple Computer chairman and chief executive, had more radical ideas.

Mr Sculley, who confirmed that he had proposed a merger of Apple and IBM, is also believed to have suggested that IBM sell off its \$12.7bn mainframe computer business.

Mr Gerstner's rejection of a wholesale breakup of IBM may not, however, signal complete reluctance to take drastic action.

IBM executives now acknowledge that the company may need to shed huge numbers of workers, well beyond the "more than 25,000" it has already committed itself to parting with this year.

the shortfall is sharply rising unemployment, which reduces disposable incomes and tax revenues while increasing the burden on social welfare programmes.

Officials in the finance ministry now expect the economy to contract by 2 per cent this year compared with initial forecasts of a fall of 1.5 per cent, while they fear unemployment will rise by 500,000 to 3.5m in 1993, and by a further 200,000 to 300,000 in 1994, in spite of gradual economic recovery.

The concern in government ministries is that in spite of the urgent need to make further cuts in government spending, the current upheavals in the main political parties mean no action will be taken for several months.

No new leader of the Social Democrats is expected to emerge before a party congress in September.

Mr Theo Waigel, the finance minister, is distressed by a struggle for power within his Bavaria-based Christian Social Union.

German industry problems remain, Page 3

RAISED IN THE HIGHLANDS.



THE
FAMOUS GROUSE
FINEST SCOTCH WHISKY

QUALITY IN AN AGE OF CHANGE.

NEWS: INTERNATIONAL

Norwegian and Japanese whaling communities are united in their defiance of IWC moratorium

Lofoten counters hostility Taiji sports credentials of tradition and culture

By Karen Fossel in Oslo

ANTAGONISTS call the people of Norway's Lofoten Islands "Arctic barbarians", yet the fishermen and whalers feel misunderstood and unjustly condemned by a world hostile to the way in which they make their living.

Today - Norway's Constitution Day - will be celebrated by the islanders while they anxiously await tomorrow's commercial whaling quota announcement by the government, after a two-year battle with anti-whaling activists.

At the weekend, Lofoten's whalers began rigging their boats and testing their harpoons before resuming traditional coastal whaling, hopefully, they say, sometime this week. As the IWC deliberated in Kyoto, foreign media descended upon Lofoten asking how whaling could be so important to so few people that the entire nation would risk isolation by most of the rest of the world.

"You begin to wonder what the IWC has become and what real use it is since it refuses to listen to the advice of its own scientists," remarked Mrs Marietta Korsrud, wife of a Reine whaler and fisherman. "It calms me to have a government which makes decisions based on scientific results

because this is the only way in which the environment can be truly cared for. It's important for the world to know we are not barbarians." Mr Korsrud's father was a whaler, as was his grandfather.



and in the West Fjord, which separates Lofoten from Norway's main land.

Captain Olav Olavsen of the Nybraena said the weather was as severe, just 17 hours of whaling was possible. Last December, the Nybraena was partially sunk by US anti-whaling activist Paul Watson, who threatens further action once Norway resumes commercial whaling. Capt Olavsen was forced to take out war insurance coverage in order to remain in business.

This spring's catch was brought to auction on Saturday in Skrova and Myre in Vesterålen, where buyers paid NKR3.25 (\$4.80) a kilo for the dark red meat, but they hope to get up to NKR80 a kilo in the second-hand market. They say the meat will fetch NKR120 a kilo in food stores around the country. According to Mr Tor Haug, the hunt's leader, it cost about NKR100,000 a day for each of the four whaling boats to operate. Whaling represents about 50 to 60 per cent of the annual income of Lofoten's fishermen, who began coastal whaling in the 1920s.

Ms Zelvi Pedersen, a spokeswoman for pro-whaling organisation High North Alliance, said Lofoten was disappointed Norway did not withdraw from the IWC but relieved the government was

to allow coastal whaling. The whalers themselves do not have huge expectations for high quotas. As Mrs Korsrud said: "They need quotas high enough to cover their operating costs - maybe 8 to 10 whales each, but will be thankful for what they get."

By Robert Thomson in Taiji, Japan

TAIJI is a whaling town and proud of it - two humpback whales are mounted above the entrance to the town, whale motifs are emblazoned on man-hole covers and it boasts a

harpoon boat museum.

Last week, 160 residents from the port in southern Japan protested in front of a Kyoto conference hall where the International Whaling Commission extended the moratorium on commercial whaling and angered the Japanese government.

A frustrated Mr Setsuo Hamanaka, Taiji's mayor, stood with the protesters, who carried placards demanding that the delegates "respect differences in food culture" and suggesting that "France, get out of the IWC", a reference to the French proposal for a whale sanctuary in the southern oceans.

The problem is that the IWC has become an environment protection group and not a whaling management association," said Mr Hamanaka, who was yesterday guiding a Danish delegation around the town. "The IWC was never intended to be a love-the-animals commission."

Taiji is determined to convince visitors that the whaling history in the region, traced back more than 1,000 years, has taught the town to understand and "love" the whales.

Most of the residents still have links with the fishing industry, but the town is not much interested in presenting itself as another fishing port,

and wants to be known as "the town living with the whales".

The result is a marine park, where killer whales charm tourists with their intelligence and tricks, a whale museum, whale meat restaurants, and

members complained that the people of Taiji are victims because the IWC does not understand the tradition of whaling culture in Japan.

That tradition is displayed in the local museum, where an old whaling boat has been reconstructed, and benign-faced whalers spear their prey. But the question of whether whales will survive modern whaling techniques is raised by Kyomaru No.11, a harpoon boat beached at the opposite end of Whale Park.

The Kyomaru No.11 takes credit for a haul of 12,000 whales and was part of a fleet which scoured the Antarctic in the 1960s and 1970s, bringing home the carcasses not for the local community, but for large Tokyo and Osaka companies.

Mr Hamanaka says Taiji's immediate ambition is to return to a community-based whaling programme, not large hauls for Tokyo companies. But a Japanese proposal for a community-based quota of 50 whales was rejected last week by a majority of IWC member nations.

"We didn't win that vote, but I think we are starting to improve international understanding," the mayor said. "But western nations must remember to respect our culture."

whale-shaped boats which cruise the nearby islands.

But the fluffy white toys, the key rings, and blow-up mammals are not enough to satisfy the Taiji Fishermen's Co-operative which wants to get back into the business of whale hunting.

The co-operative takes the whaling ban personally and nationally, seeing Japan as suffering unfairly at the hands of the international community. The co-operative's

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Bosnia peace plan 'may be enforced'

By Leyla Boutin in Moscow and Laura Silber in Belgrade

RUSSIA yesterday suggested for the first time that the implementation of the Vance-Owen peace plan for Bosnia could begin even without the agreement of Bosnian Serbs, who were set to reject it in a weekend referendum.

Mr Andrei Kozyrev, the Russian foreign minister, stressed that the plan, supported by the presidents of Serbia, Montenegro and the rump Yugoslavia, was the international community's agreed position on the fighting in Bosnia.

The Russian foreign minister was speaking to reporters after talks in Moscow with Lord Owen and Mr Thorvald Stoltenberg, the international mediators.

Though he gave no details on how the plan could be implemented in the teeth of Bosnian Serb opposition, Mr Kozyrev said the UN Security Council might approve a new resolution on the subject this week. Like Britain and France, Russia has expressed strong reservations about US calls for air strikes and, particularly, for arming Bosnian Moslems.

Spending curbs on healthcare hit drugs sales

By Paul Abrahams

GROWTH of the European drugs market continued to slow during the first quarter this year as governments struggled to control healthcare spending.

Underlying sales of prescription medicines in the top seven European markets increased only 2.1 per cent during the first three months. During the whole of 1992 the same markets grew 8 per cent.

The seven markets, about 85 per cent of the entire west European market, actually fell in dollar terms from \$11.92bn during the first quarter last year to \$11.16bn over the same period this year.

The figures, compiled by IMS International, the pharmaceuticals market research company,

Mr Kozyrev said ideas initially presented by the media as a new Russian plan were in fact just "a new Russian approach to the plan's implementation". He did not elaborate. But he said Russia would agree to send monitors to police Bosnian borders, with the object of choking off arms supplies to Bosnian Serbs.

"We need now to have some high-quality troops," Lord Owen told reporters at the end of his weekend trip to Moscow. "Even a contribution of 2,000 from the Russian Federation quickly would be very helpful."

Bosnian Serbs turned out in large numbers yesterday to vote in the referendum. They were expected to ignore the advice of the leaders of Serbia and Montenegro by voting massively against the Vance-Owen plan.

In reply to a second question, they were also expected to vote in favour of an independent Bosnian Serb state, with the right to unite with other peoples and states. Turnout had already reached 60 per cent of the Bosnian Serb population of Bosnia by the end of the first day of voting, but the final result is not expected until Wednesday.

Query for UBS on fund claim

By Ian Rodger in Zurich

THE Swiss Federal Banking Commission has asked Union Bank of Switzerland, the country's largest bank, to comment on statements by Mr Vittorio Fiorini, the imprisoned former head of the collapsed Swiss Holdings group, implicating the chairman of UBS in Italy's political corruption scandals.

Meanwhile, Bosnian Serb forces pressed on with their assault on Moslem and Croat forces around the northeastern town of Breko, where they are trying to widen the corridor linking Belgrade with Serb-held territories in Bosnia and Croatia.

Bosnian Croat forces also launched a fierce attack on Moslem positions in Mostar, the south-western Bosnian city, after a week of clashes between the former allies.

• Reuters adds: Bosnian Serb commander General Ratko Mladic yesterday signed a ceasefire agreement with Bosnian Croat military chief General Milivoj Petkovic covering the whole of Bosnia. The agreement, due to come into force at noon tomorrow, was signed at a meeting at Sarajevo airport attended by the commander of UN troops in Bosnia, General Philippe Morillon.

POLICE in Rome yesterday continued investigations into a car bomb that exploded on Friday night in a wealthy residential area of the capital, injuring 23 people, writes Robert Graham in Rome.

The police said members of the Mafia were the most likely instigators. Italy will be marking this week the anniversary of the Mafia killing of Mr Giovanni Falcone, the anti-Mafia magistrate, and the authorities have warned that the group is preparing to act against the state.

One theory is that the bomb was aimed at Mr Maurizio Costanzo, one of the country's most popular chat show hosts who has been an outspoken opponent of Mafia tactics. His car passed by seconds before the bomb exploded

and only a wall saved him from serious injury. However, the explosion did not bear the familiar signs of Mafia action and would be an unusual departure from the organisation's practice of concentrating terrorist action in its home base of Sicily.

Firemen were yesterday still clearing up debris in the street in the Parioli district of Rome where the explosion occurred. Some 80 apartment owners have been forced to leave their homes temporarily following the blast, which gonged a small hole in the road and devastated the facades of buildings for nearly 100m.

Police said the explosion was unlikely to be the work of any foreign organisation or a local subversive group.

Belgian justice reforms

By Andrew Hill in Brussels

BELGIUM'S government is rushing through reform of its criminal justice and prison systems following a series of blunders, culminating in the suicide last week of the country's most notorious prisoner. Patrick Haemers was found hanged in his cell on Friday morning. He had been accused of masterminding a series of hold-ups and the kidnapping of former Belgian prime minister Mr Paul Vanden Boeynants.

Haemers' trial had already been delayed once for lack of a jury and was undermined a fortnight ago by the armed break-out from a Brussels jail of two of the eight people accused alongside him. Haemers' lawyers claim he killed himself because he was demoralised by the delay in setting up the trial.

But the escape has raised fears in Belgium that violent armed gangs may be linking up to support one another. When one of Haemers' associates was recaptured 10 days ago, his supporters machine-gunned the facade of the police station where he was being held overnight and threw grenades through the windows.



Destroyed cars lie in front of a damaged building in the wake of the explosion

Rome police suspect Mafia of blast

Simply the best to Belfast, Glasgow and Edinburgh.



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FROM HEATHROW

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UK minister reveals vote desperation

By David Owen

SENIOR British ministers yesterday underlined how desperate the government is for a favourable outcome in tomorrow's Danish referendum on Maastricht by warning that a 'No' vote would have 'a fairly devastating effect'.

On the BBC's Breakfast with Frost programme, Mr Kenneth Clarke, home secretary, said a 'No' would 'send shocks through western Europe'. He added it would dent his personal optimism that a 'fairly dreadful' year was improving.

The referendum comes as British Prime Minister John Major attempts to reassert his authority after this month's Conservative party election disasters.

He began this process last week with a determined speech to the Scottish Conservative Conference. A Danish 'No' would deal a telling blow to the rehabilitation process, however.

Separately, Sir Edward Heath, the former Conservative prime minister, launched a devastating attack on the Tory Euro-sceptics, saying they would be hated for the rest of their political lives.

On BBC Radio 4's The World This Weekend, Sir Edward said

people were 'furious at this small band of sceptics holding everything up month after month after month - absolutely furious.' He added: 'These people are going to be hated for all time. Think what they have done to our party.'

Mr Clarke said a 'No' vote would result in 'a period of difficult rethinking' on Europe which 'may well not emerge with solutions which the Euro-sceptic would like at all'.

Member states 'would have to consider how to continue to develop the EC despite the Danish rejection'. He indicated Britain would be reluctant to press on without Denmark.

Mr Clarke was also at pains to reassure those who have expressed concern about the consequences of the Maastricht treaty's ratification that a 'Yes' vote tomorrow would not encourage the government to just charge on with the European agenda.

'I do think it is extremely important... that we pro-Europeans remember the experience of Maastricht,' he said. 'We went absolutely to the limits of keeping public opinion with us in the UK, in Denmark, France and elsewhere. We have to put in place the bits of Maastricht that reassure people.'

On BBC Radio 4's The World This Weekend, Sir Edward said

Europe's car sales continue to fall

By Kevin Done, Motor Industry Correspondent

NEW car sales in west Europe dropped by 1.6 per cent last month as demand fell sharply for the fourth consecutive month. Sales declined by 2.6 per cent in Spain, 2.6 per cent in Italy, an estimated 1.6 per cent in Germany and by 1.7 per cent in France.

In the first four months west European new car sales have fallen by 1.6 per cent to an estimated 4.16m, from 5.04m in the corresponding period a year ago.

Most leading carmakers in Europe have been forced to implement short-time working and are cutting their workforces in the face of shrinking profits or mounting losses.

According to industry estimates, new car sales in April fell to 1.05m from 1.33m in the same month a year ago.

Sales last month were lower than a year ago in 16 of 17 markets. Registrations rose only in Ireland.

The recent recovery in UK

new car sales faltered in April with a 1.9 per cent year-on-year decline. UK industry leaders claimed the fall was misleading, however, as sales a year earlier had been inflated by a reduction in car purchase tax.

In the first four months new car sales in west Europe were higher than a year ago only in the UK, with an increase of 8.2 per cent, and in Ireland.

Spain, Switzerland and the Netherlands all suffered declines in the first four months of about 30 per cent year on year, while sales have dropped by a fifth in Germany, Italy and France.

Rover, the UK car producer and a subsidiary of British Aerospace, was the only carmaker in west Europe to increase its sales volume in the first four months, with a rise of 9 per cent.

Among the big six volume carmakers, the Fiat group of Italy, which includes Alfa Romeo and Lancia, is being hit by the decline in its domestic market, where new car sales fell by 28.6 per cent in April.

Source: Industry estimates



Danish referendum

SUPPORTERS of a Yes vote in Denmark's referendum on the Maastricht treaty tomorrow are nervous, while opponents continue to hope, despite a clear lead for the Yes side in the opinion polls. The reason is not hard to find.

In a poll on May 31 before last year's vote, the Gallup Institute showed 55.7 for and 44.3 per cent against (after eliminating the 'don't knows'). The actual result was a No - 50.7 per cent to 49.3 per cent. The difference between the survey and the actual result was 12.8 percentage points.

There will have to be a landslide change of mind if the Noes are to win

Curiously, the Gallup poll a week before last year's vote showed a small No majority, as did two of the three polls monitored by the Financial Times. It was Gallup's surveys in the final week that got it wrong.

A comparative analysis of surveys in 1992 and this year by the three institutes - Gallup, published in the *Berlingske Tidende* newspaper, Vilstrup, published in Politiken, and Greens, published in

The Yes vote lost ground in

the Boersen business newspaper - suggests that a No this time would be more surprising than it was last year.

This year not a single survey since the beginning of February has given a majority for the Noes. Last year, nine out of 19 polls between early February and May 26, a week before the referendum, showed a No majority.

There are fewer 'don't knows' this year. In polls published by the three institutes last week, Gallup reported 13 per cent undecided, Greens 11 and Vilstrup 8. A week before last year's vote, the figures were 14 and 15 per cent.

The average gap between Yes and No in the three polls last week was 22 points, with a 61.39 per cent majority for Maastricht (after eliminating the 'don't knows'). Last year, a week before the vote, Gallup and Vilstrup, showed a small No majority. Greens showed a Yes of 53.5 to 46.5 per cent.

In daily polls by Gallup in the final week up to the June 2 vote last year, there was a sudden and misleading (as it turned out) swing towards Yes. There has been no such swing, either way, in 1993. The Noes have gained ground this year from the beginning of February, when they were receiving 25.6 per cent of support, until the first week in May, when the first week in May, when the same period, but since the beginning of May it has consistently been around 43.50 per cent.

The Yes vote lost ground in

the same period, but since the beginning of May it has consistently been around 43.50 per cent.

The Yes and No curves come any-

where near crossing each other this year.

In a survey of the Greens last week, however, the percentage gap between Yes and No, after eliminating 'don't knows', was a relatively meagre

11 points.

Voters can still change their minds, of course, but, taking the average of the polls, there will have to be a landslide change of mind if the Noes are to win.

Source: Gallup Voting Intention

1st result

Yes 49.3%

No 50.7%

Undecided

1st result

Yes 49.3%

No 50.7%

Und

Government faces calls for policy U-turns

By David Owen

THE GOVERNMENT is coming under intense pressure to follow last week's U-turns over school-tests and court fines with new climbdowns on rail privatisation and the collection of pension payments from post offices.

With prime minister John Major attempting to reassert his authority after this month's disastrous election results, the government is facing a determined effort to change its rail privatisation bill, spearheaded by a group of

disaffected MPs in the ruling Conservative party.

It is also under pressure to back away from proposals which might compel pensioners to have payments made by automated credit transfers.

The Treasury is thought to be keen for more benefits to be paid in this way rather than being collected from post offices. Mr Major said last week the government aimed to "encourage" such transfers.

Mr Major acknowledged in his speech to last week's Scottish Conservative Conference that - with its Commons

majority down to 18 - the government might well be forced into an occasional climbdown. "We may have to take a little here, manoeuvre a little there. That's politics," he said.

The government is also facing the prospect of piloting a long and complicated finance bill through its committee stage - when MPs scrutinise the plans in detail - without having its revenue-raising proposals diluted.

After facing down attempts to amend its proposed reform of the North Sea tax regime and weathering a mini-rebel-

lion over imposing value-added tax on domestic fuel, it is thought that proposed changes to the company-car tax system could provide another potential flashpoint.

The MP's backing changes to the government's planned rail privatisation intend to propose a series of amendments to the bill for consideration in the Commons next week.

Among likely amendments is one that would permit British Rail to bid against the private sector for rail franchises. Others would seek to guarantee that Travelcards and senior cit-

izens' railcards would not fall victim to privatisation.

Tory MP Mr Keith Speed said yesterday the proposals were designed to make rail privatisation "popular and workable." None of them would undermine the principle of the bill, he said.

Hinting at a possible rebellion if the government showed no flexibility, he said his "strong hope" was for ministers to decide they could accommodate the changes.

Mr Tim Rathbone, another Tory backbencher, said the changes were "in no way"

wrecking amendments. They were being suggested by MPs who favoured the privatisation process but had some qualms about the method.

Mr Peter Bottomley, a former junior minister, said the government needed to find an extra £500m a year for the railways for capital investment.

Rail privatisation may well be an issue in the forthcoming parliamentary by-election caused by the death of Mr Robert Adley, chairman of the cross-party transport select committee and prominent critic of rail privatisation.

Britain in brief



Reprise for Swan Hunter on frigates

Price Waterhouse, receivers to Tyneside shipbuilder Swan Hunter, last night secured a short-term agreement from the Ministry of Defence that work should continue on the Royal Navy's Type 23 frigates which are the company's main workload.

The announcement also said Swan Hunter's 2,200 employees in north east England should report for work this morning and confirmed there will be normal working at the company on the three frigates this week.

Keeping the frigates on the Tyne for outfitting could hold out a lifeline of securing more contracts and finding a purchaser for the company, which went into receivership on Thursday.

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until a hearing on May 26. Mr Sugar, the electronics millionaire who owns 48 per cent of Tottenham, had offered to buy Mr Venables' stake at the price he paid for it. Mr Venables has invested about £3m in the club, buying most of his shares at 75p. If he received £3m that would be less than the £3.2m market value of the stake at Friday's closing price of 88p and it would also represent a loss on his financing costs.

Boom forecast in discounting

Discount retailing will remain the fastest-growing sector of UK retailing even when the recession is over, according to a report by Verdict, the retail research company.

Experience in the US and Germany, where discounting is far more developed even though they have stronger economies than Britain, suggests the UK is ripe for further expansion.

BR cuts back compensation

Money paid out to British Rail passengers whose trains are late or cancelled has dropped by more than half since the introduction of the Passenger's Charter.

Latest figures confirm predictions that the charter would leave passengers no better off than they were under the unpublicised refund scheme that existed before.

British Rail says it has not yet worked out how much compensation it has paid since the charter came into operation, but estimates that the figure is running at a little more than £25m a year. In 1991, the last full year before the charter was introduced, British Rail paid out £7m - although that figure was boosted by disruption to services caused by what BR dubbed the "wrong kind of snow".

Brussels to get new aid map

The government is expected this week to submit to the European Commission its redrawn assisted areas map, the subject of intensive lobbying by regions around Britain.

The map will specify areas in which companies can qualify for UK government and EC regional aid.

Publication was expected early this year. Last month the government said it was being delayed until after the May local elections. As the EC may take up to eight weeks to decide on ratification, publication may not be until July.

Spurs battle escalates

The battle between the two key shareholders at Tottenham Hotspur, the north London football club, escalated after it emerged that Mr Alan Sugar, the chairman, offered to buy the stake held by chief executive Mr Terry Venables.

Mr Venables, who owns 22 per cent of the company, is fighting the attempt to dismiss him and on Friday obtained a high court injunction reinstating him as chief executive

Demand grows on ferry routes

Cross-Channel ferry companies have enjoyed a busier than expected winter season. Sealink Stena reported a 16 per cent increase in passengers on the crossing in the first three months of 1993. The company carried 1.3m passengers, compared with 1.15m in the same period last year.

Its main rival, P&O European Ferries, carried 1.6m passengers on the Dover-Calais route.

British Telecom to diversify into satellite TV sales

By Clive Cookson, Science Editor

BRITISH Telecom plans to make its first move into the fast-growing home entertainment market later this year, by selling dishes to receive BSkyB broadcasts from the Astra television satellite.

Entertainment is potentially the biggest avenue of diversification for BT, which is coming under increasing pressure from new competitors in its traditional markets of telephone and business communications.

BT is in the final stages of negotiation with two electronics companies to manufacture satellite dishes and associated equipment in the UK. They are expected to go on sale in the autumn.

The move will throw BT's marketing muscle behind BSkyB; the two companies are believed to be discussing a deal that would give each some access to the other's customers. Pearson, owner of the Financial Times, has a significant stake in BSkyB.

At the same time, BT will provide powerful new competition for Amstrad, Mr Alan Sugar's company, which so far has been the largest UK supplier of satellite dishes and receivers. BT is unlikely to undercut Amstrad's prices significantly but it is expected to compete on what it believes to be a superior record for product and service reliability.

According to the final FT Satellite Monitor, published last month, about 3.2m homes in the UK can now receive satellite TV - at least 2m through

their own dish and the remainder by cable or community aerial.

UK sales of dishes and associated equipment are worth around £150m a year, not a large target for a company of BT's size. But BT wants to use it as a way into the huge new market emerging through the three-way "convergence" of entertainment, telecommunications and computing. Other signs of BT's ambitions are its home videophone launched last month and recent agreements with US and European electronics companies to develop personal computers with "multimedia" facilities.

Telecom executives are becoming increasingly impatient with the restrictions of BT's license, which does not allow them to provide entertainment channels. Competitors, on the other hand, can offer telephone services through cable TV networks.

The experience gained from selling and servicing satellite dishes and any associated marketing agreement with BSkyB would be useful preparation for the time when BT is permitted to use its fibre optic network for television.

Recent discoveries in optical electronics make it possible to send the millions of telephone calls down a single glass strand as a thin as a hair. As a result, the network is likely soon to have a vast excess capacity - and some BT executives would like to use it for new forms of entertainment such as interactive game shows that enable all the viewers to join in.



Action replay: Arsenal goalkeeper David Seaman gets to the ball ahead of Sheffield Wednesday player Mark Bright during Saturday's FA cup final, the showpiece of the English soccer season. The match, watched by an estimated worldwide audience of 250m, was criticised as lacklustre by commentators after it ended in a 1-1 draw. The teams meet again on Thursday for the replay

Bank predicts upswing in borrowing

By Emma Tucker, Economics Staff

BORROWING in international banking and capital markets will be boosted this year by substantial refinancing needs as debt issued in the late 1990s matures, and demand for funds from the public sector continues, according to the Bank of England's quarterly bulletin.

The Bank says borrowing in the international banking and capital markets more than doubled last year after falling sharply in 1991. But because a

large part of the borrowing refinanced existing debt, net borrowing was broadly the same as in 1991.

Political uncertainties in Europe in the second half of the year, along with exchange rate and interest rate volatility, prompted investors to shift from the Ecu and high-yielding currencies to "safe havens" such as the dollar and the D-Mark, according to the bulletin, to be published tomorrow.

In the first six months of last year, when Europe appeared to be heading towards economic

and monetary union, investors bought high-yield European bonds in the belief that convergence of European inflation and interest rates would provide capital gains.

Sentiment switched after Denmark rejected the Maastricht treaty and realignments of currencies in the European Exchange Rate showed that exchange rates "were not immutably fixed".

Elsewhere in the bulletin, the Bank says London remains the leading centre for international bank lending, ahead of

Japan. Of the international business in London last year, the strongest growth was generated by EC banks, particularly French and German.

• The Bank is considering a new method for measuring monetary growth in the economy following widespread dissatisfaction with existing measures of the money supply.

The bulletin concludes that a "divisive" measure of money might have a closer relationship with total expenditure in the economy than conventional monetary aggregates.

Kevlar* protects against injury. Sontara* and Tyvek* protect against infection.

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Bacteria can jeopardize the most careful surgical work. Despite today's high standards of hygiene, potentially fatal wound infections still occur during 5% of all surgical operations. Surgeons are also potentially at risk if, for example, they accidentally injure themselves with a scalpel while operating on an HIV-positive patient.

Thanks to DuPont's development work, however, these risks can now be reduced considerably.

Bacteria stand little chance
Sontara, a spunlace fabric specially developed by DuPont, is a blend of polyester fibre and wood pulp. It is used by companies like Mölnlycke and

Sontara provides a significantly improved barrier against bacteria compared with conventional cotton gowns and drapes

not prone to damage in washing and transit, which puts sterility at risk. At Duke University Medical Center, Durham, USA, post-operative infections have dropped from 6.51% to 2.83% since the adoption of gowns and drapes made of Sontara.

Gowns and drapes. And as Sontara is also liquid-repellent, surgeons and theatre staff are protected against blood-transmitted germs.

Operating gowns and drapes of Sontara

release 12 times fewer particles through linting than gowns made with conventional textiles. During surgery, these particles can transmit microorganisms which could cause infection. Non-wovens are also safer because they are tear- and puncture-resistant, lint-free and impenetrable to bacteria: all properties that make it ideal for sterile packaging. And since packs are heat sealed rather than adhesive-bonded, they are easily opened. Although the structure of Tyvek is a barrier against bacteria, it is gas permeable.



It is, therefore, perfectly suitable for gas and gamma-ray sterilisation. For all these reasons, Tyvek is used extensively for sterile packs by leading medical equipment manufacturers like Abbott, Baxter, Fresenius and Viggo-Spectra.

Operating gloves protect surgeons
For the same weight, Kevlar para-aramid fibre has five times the tensile strength of steel. It is also flexible and cut-resistant.

Seamless operating gloves of Kevlar provide additional security, for example, against AIDS pathogens

This remarkable fibre is now also widely used for medical purposes. Seamless operating gloves of Kevlar provide additional security, for example,

against AIDS pathogens. Disposable sterile gloves of Kevlar are worn between two thin latex gloves. They have the advantage of being soft and flexible so as not to limit dexterity, and are cut-resistant.

Nylon These products have opened up new perspectives in numerous areas ranging from household goods to space vehicles.

DuPont is an innovator. Over \$1.3 billion is spent annually by more than 80 R&D and customer services laboratories worldwide, to continually improve products and services.

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CONSTRUCTION CONTRACTS

London housing scheme

BOVIS CONSTRUCTION, the P&O company, is to assist Waltham Forest Housing Action Trust to manage a £200m demolition and rebuilding programme in east London.

Preconstruction work on the development of four large system-built housing estates in the borough of Waltham Forest is already under way.

The government-sponsored HAT scheme involves demolition of 1960s/70s tower and slab blocks, to be replaced by low rise housing.

Social housing

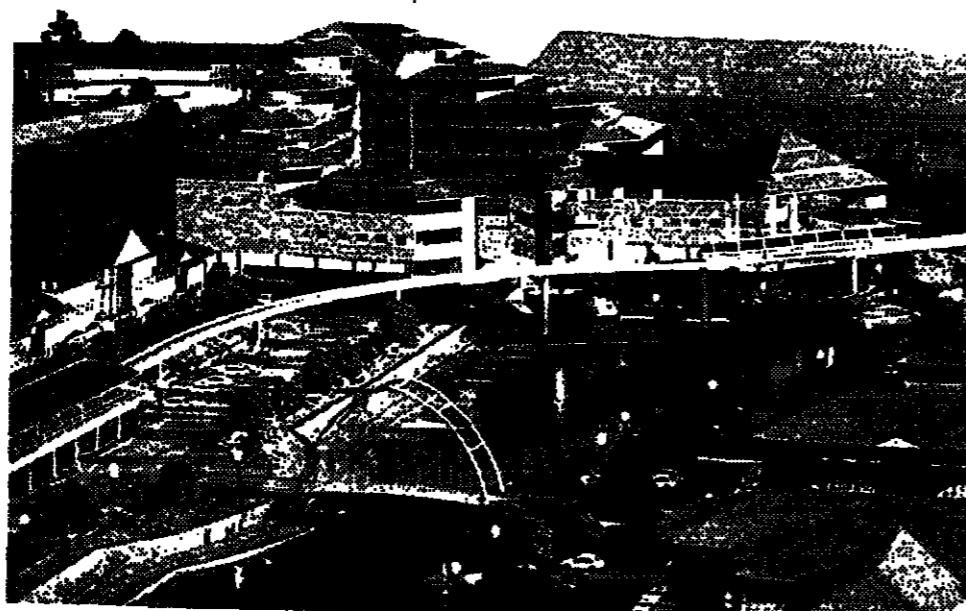
JOHN MOWLEM HOMES, part of the John Mowlem Group, has won a £26m project for a mix of social and low cost private housing at sites B and C of Blackbird Leys, on the south side of Oxford.

The £16m social housing development, one of the largest of its kind in the south, is for a consortium of housing associations led by Ealing Family Housing Association and the City of Oxford, which is the enabling authority.

The project covers an area of 22 acres and comprise 446 dwellings, of which 38 are for special needs and 60 for shared ownership, together with a community centre, shop, play areas, a linear park and infrastructure.

A further 11 acres adjacent to the development have been acquired by Mowlem from the city to build for private sale more than 200 one, two and three-bedroom houses.

The DRA has a total of 54



One of the more spectacular office blocks in the Midlands - Point North - is being built at Brierley Hill, Dudley.

The £8.4m design and build contract for the building (pictured above) has been awarded to TARMAC CONSTRUCTION by Richardson Developments.

Point North will stand at the

£170m site rationalisation plan

HEERY INTERNATIONAL, a Balfour Beatty company, has been appointed project manager for the major part of a site rationalisation plan which is being undertaken by the Defence Research Agency, an agency of the Ministry of Defence. The total cost of the work to be managed under this contract is £170m.

The DRA has a total of 54

operational sites throughout the country. About 30 of these sites are permanently manned and house nearly 11,000 staff of which almost half are employed on support services. The DRA plans to invest significantly in eight primary sites, substantially to consolidate activities on three others and to vacate 15 sites; the work is required to improve efficiency.

Work will involve project managing the design and construction of laboratories, research facilities, workshops and office accommodation at the eight sites: Aquila, Farnborough, Haslar, Portsmouth, West Pyestock, Rosyth, West Drayton and Wimfrith. The company will also be responsible for the transfer of staff and facilities to these sites.

Joint venture with local company MAE Engineering, for the Pontiac Marina project.

The contract involves mechanical and electrical services, air conditioning, fire protection and pool and fountain installations.

The project is due for completion in October 1994 and consists of a 41-storey office tower, a retail podium and two car park levels. The contract was awarded by main contractor Dragages et Travaux Publics Pte.

The last is a £20m contract for AMEC in Singapore, in

quiet courtyard which will open on to landscaped terraces by the waterside.

The architecture is enhanced with tinted glazing, pitched roofs and circular glass columns. A three-storey circular drum, highly glazed and with external balconies, will accommodate a conference suite.

Point North will enclose a

upgrade the entire A1 between the M25 and Tyneside.

The second is from British Gas West Midlands, which has awarded AMEC Utilities four period contracts estimated to be worth in the region of £33m. Running for a fixed period of three years, the work will cover the whole of the West Midlands area and involves replacement of mains and services and installation of services.

The last is a £20m contract for AMEC in Singapore, in

Motorway project in North Yorkshire

AMEC has secured three new projects with a total value in excess of £100m. The largest, in joint venture with Alfred McAlpine, is a £24m contract to build a 21km section of the A1(M) between Walsford and Dishforth in North Yorkshire.

The joint venture will build the new three lane carriage way to the west of the existing A1, upgrading this stretch of the route to motorway standard. The project represents the first milestone in the government's 1990 proposals to

Miller Construction to design, manage and build a 250m computer assembly facility at Faulds Park, Gourock. The plant will be occupied by the computer electronics manufacturer Mimtec.

Using "fast-track" construction methods, the facility, located on the side of a hill on former farmland overlooking the Firth of Clyde, will be completed by the end of this year.

At its peak, the project will lead to the creation of 200 jobs by Miller Construction.

The joint venture will build the new three lane carriage way to the west of the existing A1, upgrading this stretch of the route to motorway standard. The project represents the first milestone in the government's 1990 proposals to

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MANAGEMENT

The recent management buyout of Leyland Daf's truck plant in Lancashire has been accompanied by sweeping changes in UK labour practices. In return, however, shop-floor inequalities are ending with the introduction of a common car park and replacement of the weekly wage with annualised salaries for all.

At Imperial Chemical Industries harmonising manual and staff benefits has proved crucial in securing workforce acceptance of radical productivity agreements. While recent deals at Power Gen, National Grid and National Power, as well as at the regionally based water companies, have included new integrated pay structures, a commitment to performance-related pay and standardised terms and conditions of employment.

Eradicating the differences in treatment between blue- and white-collar employees has become an essential ingredient in the current wave of company restructuring. The trend towards harmonisation has not yet become an irresistible workplace revolution – but no comprehensive shake-up in any large- or medium-sized industrial enterprise now seems complete without such changes being contemplated.

Non-manual work in Britain has traditionally meant not just higher social status than that enjoyed by manual jobs. It has also implied better job security, longer holidays and a shorter working week, more generous pension and sick-pay provision, incremental pay scales and greater chances of promotion. Archaic class attitudes of "them" and "us" have served to accentuate such distinctions and made them more durable than in other countries.

Commercial pressure, changing technologies and trade union influence are all behind the harmonisation trend. "This development is not happening because employers have suddenly decided it is morally wrong to treat their manual workers as inferior to their staff," explains Helen Murlis at Hay Management, the consultancy group. "It is cost driven as companies become more competitive and need the co-operation of employees in the often drastic changes at work which they need to make to survive."

Argues Robert Price at the Economic and Social Research Council: "Market pressures are calling into question the logic of the traditional status divisions within the enterprise based on 19th century conditions and outdated assumptions about the nature of work."

But other factors are at play. Harmonisation is also being encouraged by microprocessor-based technological innovation in manufacturing.

The differences between blue- and white-collar employees are disappearing, writes Robert Taylor

Rubbing out the dividing line



in the number of workers paid in cash each week. In 1990 only 6 per cent of blue-collar workers were paid monthly and a mere 21 per cent by either a cheque, giro or bank transfer. Ten years later 23 per cent of manual workers were paid monthly and 72 per cent did not receive their wages in cash.

● Hours of work. More companies are increasing flexibility for manuals and replacing the standard five-day, 37- or 40-hour week, plus overtime with a variety of seven- or six-day shift systems and annualised hours. But manual workers still work longer hours than staff. As many as 59 per cent of white-collar workers work less than 37 hours a week, against 20 per cent of manuals. By contrast the latest Hay survey of employee benefits shows that 41 per cent of manual workers work more than 38 hours a week, against only 3 per cent of non-manuals.

● Timekeeping. Traditionally manual workers have had to clock on and off at the workplace. In some recent pay deals time measurement has been dropped or modified. The government's workplace survey found that 80 per cent of private manufacturing establishments insisted their manuals signed on and off at work. The same figure in 1990 as in 1980. Over the period the number of white-collar staff required to do so rose from 8 per cent to 13 per cent.

● Wages. The latest CBI survey in 1992 found little variation between workers in their entitlement. In companies employing between 5,000 and 20,000 workers, 41 per cent of manual dayworkers received 25 days and under, compared with 45 per cent of white-collar staff.

● Health care. The Hay survey shows 41 per cent of manual workers in health discount schemes and 22 per cent of manuals in deals where the company pays part or all of the cost of health care. This contrasts with 33 per cent of white-collar workers who are covered in discount plans and 47 per cent where the company pays all or part of the cost.

● Pensions. Occupational pension schemes are increasing. But the latest General Household Survey reveals continuing disparities. While 26 per cent of employers and managers have an occupational and personal pension, the same applies to only 3 per cent of unskilled manuals, 19 per cent of skilled manuals and 10 per cent of clerical staff. The Hay survey shows only 9 per cent of manuals are covered by a non-contributory pension scheme, against 15 per cent of staff.

● Sundry items. Single-status canteens and car parks are more common. Profit-sharing and share-ownership schemes have also moved outside the ranks of management.

Quick off the mark if disaster strikes

Lucy Kellaway and Vanessa Houlder look at contingency planning

Recent bomb attacks on both sides of the Atlantic gave an added twist to two events in London last week.

One was a visit on Friday from Charles Maikish, director of New York's World Trade Centre, who went out of his way to praise the local response to the disaster in February.

Maikish said that the Port Authority of New York and New Jersey, the centre's landlord, employed stress counsellors in the lobbies, issued bulletins to tenants about the safety standards in the building, which included certificates of the building's structural integrity, and held daily press conferences in an effort to keep tenants and the public informed.

The need to reassure its 350 commercial tenants was seen as paramount by the Port Authority. "We were very vulnerable to tenants looking for release from their leases," said Maikish. In order to mitigate any economic impact on the tenants the Port Authority organised the temporary relocation of tenants, paid their moving costs, and suspended their rent obligations on the existing offices. The landlord was particularly anxious to satisfy tenants about the safety of their offices. With 40,000 employees evacuated from the building, tenants were concerned about their employees' willingness to return to their offices.

The Port Authority, which organised its response to the bomb on the evening of the attack, has stopped short of setting up a disaster contingency plan. However, it has designated another site for people to report to in the case of disaster and it has set up an alternative telecommunications system. It is also reviewing its security systems.

The other event in London was a conference organised by the UK's Institute of Directors, which served to remind companies that bomb damage is not the only disaster for which organisations need to plan. Routine maintenance work by the water board recently

caused a disaster for the Bank of Finland when a burst main flooded its basement and shut down its computer. No sooner had the bank recovered from that disaster than a second one struck: a few days later an unrelated electrical mishap closed the system down again.

The Bank of Finland, along with Commercial Union which was a victim of last year's City bomb, is now a veteran on business recovery. In common with most other financial organisations in the City, the Bank of Finland had a contingency plan already in place which included the transfer of all its computing facilities to a disaster recovery centre. Its experience was a happy one: after each upset, business was kept going with only the briefest interruption.

According to Peter Mobsby, assistant general manager, the bank learnt the following lessons:

- The time and money involved in setting up contingency plans was well spent.
- The recovery time from the second disaster was far quicker than for the first, demonstrating the importance of a full dress rehearsal.
- The bank has moved its computer out of the basement to reduce future risk of flood, and has resolved to mount full electrical tests after any power failure.
- Beds and showers are needed at the disaster recovery site, as staff are likely to work through the night.

- The fastest way of getting documents to the recovery site may also be the cheapest – the tube might be quicker than taxis.
- Lightening may strike twice.

The Worshipful Company of Information Technologists, the Computing Services Association, and Survive, the disaster recovery group, announced last week that they are working to provide an Emergency Help Desk for the City of London. This will be opened in the Guildhall to offer guidance and support to companies with IT problems in the event of a disaster such as the recent Bishopsgate bomb.

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This newspaper is printed in one of the best modern buildings in London. The *Financial Times* printing plant in East India Dock is easily the most stylish, light and elegant structure in its neighbourhood and the sight of the entire printing process through the great glass wall is a thrilling vision of powerful, moving machinery.

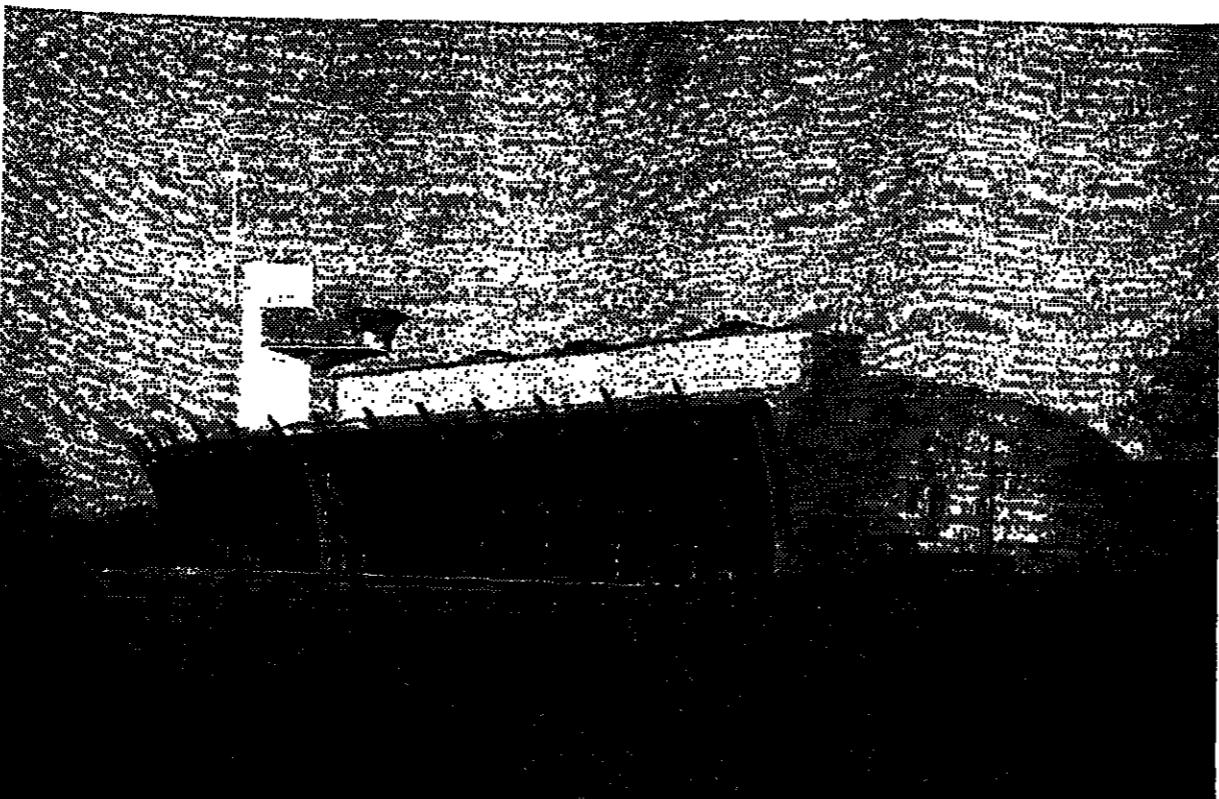
The architects were Nicholas Grimshaw and Partners, a firm which since the early 1980s has gone consistently from strength to strength as a leading and versatile practitioner of British High-Tech architecture.

In London at the Royal Institute of British Architects there is a remarkable exhibition of the recent work of the Grimshaw practice entitled *Structure Space and Skin* (until May 28 at 66 Portland Place, London W1). Architectural exhibitions are difficult things to make appealing to the public, but this one is. Going into the great hall at the top of the stairs is like entering a wonderful high-tech toy shop.

One of the things I have always liked about Grimshaw is his endless, almost child-like enthusiasm for things new. To see him at the Riba surrounded by the moving models and giant mock-ups of elements from his buildings was like meeting Dr Coppelius as he prepared to wind up his dolls.

What is intriguing about British High-Tech architecture is its Britishness. Those architects who practise this glorification and exposure of the engineering and building process do not particularly like it being called a "style". Showing the world how a building is constructed, revealing a fascination with the joints, ducts and fixings, is somehow both child-like and unsophisticated while wanting to appear scientific and super-technological. I sometimes wonder whether High-Tech architecture is actually any more sophisticated than Elizabethan half-timbering that showed the world the structural elements of a timber frame, pegs and all.

In this exhibition the most recent Grimshaw projects and built work can be examined. Much of the early work of this practice demonstrated the appearance of a technology that functions ever smoothly, content with its own imagery. The later buildings - the Berlin Stock Exchange, the *Western Morning News* - and some of the projects in the accompanying book suggest a search for a visual language that means more than the exposure of building elements. It started at the British Government Pavilion at Seville when the wall of water cascading down the glass facade subsumed the pavilion into a mysterious block of moving liquid that was expressing coolness and a response to the climate of a Spanish summer. But



Dry dock: Nicholas Grimshaw's ship-like building for the Plymouth-based 'Western Morning News'

A high-tech toyshop

Colin Amery enjoys the work of architect Nicholas Grimshaw through an exhibition of mock-ups and moving models

why is the *Western Morning News* a ship marooned on dry land? Why is the Berlin Stock Exchange like an upturned boat? Why does the Channel tunnel terminal at Waterloo station show all its joints like a knobby finger?

The *Western Morning News* building I have only seen from the outside, moored on the edge of the city of Plymouth with a boardroom set on a "bridge" exactly as though the whole thing were a liner or a battleship. The walls curve and present a concave surface as they rise up. The newspaper wanted the printing, editorial and office functions to be together in one building so, appropriately, when everyone is all "aboard" there is a sense of belonging to a unified organisation.

In the book published with the exhibition there are elaborate and beautiful drawings and models of all the elements that were specially made for the *Western Morning News*, which is another irony of High-Tech. It often looks as though it is made of simple factory-made parts and the success of

the building depends upon the way these parts are assembled; in fact, the process is a complex, rather old-fashioned craft approach that is strictly bespoke and often expensive.

Perhaps the most exciting and enjoyable model in the exhibition is the display about the Waterloo Channel tunnel link terminal, which should be seen with the video. The architect saw this project (which won in competition with 10 other firms) as "an heroic railway station with the same function as a 21st-century airport". It is a long, thin, curved addition to Waterloo station, with a spectacular roof. The shape is intriguing, a three-centred arch with one centre displaced to the side as a response to five tracks and three platforms. A great deal of the passenger movement will take place beneath the tracks, and so the light and graceful shape of the roof is vital if passengers are to have the "sense of wonderment" that the architect desires. What the model at the Riba reveals is that this "travel" architecture is a response to

the complex plan of movement. The great roof is going to be one of the sights of London - and one that is only revealed once you are inside it.

More spectacular still, but not yet built, is the airport proposal that was shown at the Venice Biennale last year. It is a solution to the airport design problem that could, by its very simplicity, provide an uplifting architectural experience. The model itself has sculptural qualities that have evolved from the elegant structural proposals.

I recommend this exhibition very warmly and wonder how many visitors will share my critical admiration about the architectural success of the High-Tech movement. It is like *Star Wars* - an explosion of ingenuity that can overlook the problem with its own apparent cleverness.

Structure, Space and Skin: The work of Nicholas Grimshaw and Partners, edited by Rowan Moore, is published by Phaidon on June 10 at £29.95

Theatre/Anthony Thorncroft

Redeeming Vices

Saki (the pen name of H.H. Munro) led a retiring, mundane life before he was shot in the head by a sniper during the Great War. All his venom, wit and quirkiness went into his short stories, many of which are classics. Michael Browning has trawled through the Saki anthologies, picking a character here, a plot line there, and striking aphorisms everywhere, to assemble the play that Saki would never have written.

It is set in classic Saki territory, a weekend house party before the War, and populated by Saki regulars, notably Clovis, the clever, cynical, epicene youth whose task is to undermine county gentility. It is much as if P.G. Wodehouse (a gentler contemporary of Saki) had suddenly gone to the devil.

Like Wodehouse, Saki's youth was organised by aunts; and *Redeeming Vices* involves totally useless young men contriving, with the help of husband-hungry young gals, to break loose from dominating older female relatives. It is the kind of clever, civilised, resolutely middle-class play that perhaps delighted matinée audiences in the 1920s; it is certainly an antidote to contemporary drama.

The plot is borrowed from *Mansfield Park*. The young things get up to the most innocent of mischiefs while the Gorgonessque Mrs Thunderford

(Richenda Carey) is supposedly away to pay for their over-indulgence in bubbly and trifles they face dismissal from the house next day *before lunch*. Unfortunately Browning, who enthusiastically takes part as the genial Uncle Ludo, does not trust Saki's superb reticence. He makes one of the girls, Joy (Claire Weller), a rampaging nymph Clovis comes way out of the closet.

Still, there is mifid fun to be gathered from Saki's Oscarsque witcidism; from the bustle of the amorous pursuits, motivated by money rather than love; from Stephanie Turner's assured performance as a merry widow-to-be whose husband is "between Folkestone and Heaven"; and in the marriageable Trevor Thunderford's (Tom Wallers) stuttering diffidence.

Much depends on the pivotal Clovis. Simon Beresford's imperturbable outrengeness seems restrained by the smallness of the venue, but as he grows in mannered confidence, and the rest of the cast finally remember the stage names of their fellow actors, *Redeeming Vices* could go with a swing. It provides an unusually effervescent evening. Director Phillip Groult manages to move a large cast around deftly and speedily.

New End, Hampstead, north London, until June 6. 071 794 0022

Concert/Richard Fairman

Tennstedt's Mahler

Although Klaus Tennstedt has already recorded one successful cycle of the Mahler symphonies, he is gradually recording another live in the concert hall. There are always some conductors (Bernstein, Rattle perhaps, to name two other Mahlerians) who have found that inspiration shined most brightly upon them when they are standing in front of an audience.

On Friday the regimented rows of microphones lined up through the orchestra at London's Royal Festival Hall suggested that this performance will be the latest in the new series. Tennstedt and the London Philharmonic have now arrived at the Seventh Symphony. The concert (no filler, just the symphony) was to be repeated the next day, which will have been useful for EMI, as it opened with a small rash of minor blunders.

That is the risk of recording live. But, as the evening progressed, the rewards were also there, yielding an ever-increasing dividend. Tennstedt is not a conductor who steps on to the podium and demands instant involvement. He works to a long-term strategy, creating an atmosphere that will last the duration of the symphony, working towards intermediate climaxes, keeping his eye on the final goal.

Without wanting to declare one a bet-

ter Mahlerian than the other, it is fascinating to compare Tennstedt with Bernstein. The latter used to inflict the aching string melodies of the first movement with every hairpin dynamic marking in the score; the music started to sound contorted, as though parading its emotions with exaggerated self-awareness, irony, sarcasm, even a touch of neurosis. Tennstedt lets the music sing simply. It comes from the heart.

In a symphony that is generally regarded as Mahler's least successful, he manages to find a lot of genuine importance to say. The three central movements are well written anyway and this performance kept finding passages that suggested deeper emotions than one had hitherto suspected (the dusky, veiled tone of the strings in the second "Nachtmusik" was particularly affecting). The finale is empty bombast on Mahler's part, but it rose to the occasion here, exciting, exuberant, the London Philharmonic's playing at its most brilliant.

It is too early to say whether this performance will replace Tennstedt's earlier recording as a permanent record of his views on the symphony. Judged simply as a concert, it was by some way the most moving and involving Mahler's Seventh I have heard.

All too fallible memory suggests that Ranki has not played late Beethoven before in London. We have heard him unfailingly stylish in Mozart and Chopin, direct and uncompromising in Bartók, a most persuasive advocate of his Hungarian contemporaries; but his Wigmore Hall programme on Saturday was devoted to the last three Beethoven piano sonatas. Op. 109, 110 and 111, played in strict chronology.

It promised much. Ranki is such an accomplished and fastidious artist that his approach to these pianistic summits was inevitably going to be considered and fascinatingly detailed. What was delivered, though, came across as unexpectedly approximate, like a snapshot of

work in progress rather than a series of distinct, fully achieved interpretations. General principles could just be discerned: in all three works Ranki appeared to set out to subvert the conventional aspirations of late Beethoven playing, de-emphasising the grandeur (even in Op. 111) and demystifying the most serene moments of lyrical intensity.

The snapshot often seemed more like a negative. Ethereal spirituality was brought down to earthy directness, strenuous aspiration transformed into sportive exuberance, yet what might have been bracingly different never cohered completely and too often was disappointing on purely cosmetic grounds. The opening of Op.

Recital/Andrew Clements

Dezsö Ranki

with a cast led by Hakan Hagegard, and Andrei Konchalovsky's production of *Queen of Spades* (4473 1300)

CONCERTS

Tonight at the Châtelet Auditorium, Ton Koopman gives a harpsichord recital (4028 2640). Tonight at Salle Pleyel, Rico Saccani conducts Orchestre Symphonique Français in works by Beethoven and Prokofiev (4561 0630). Christian Zeharich gives a piano recital on Sun morning at Théâtre des Champs-Élysées. May 24-28: Tchaikovsky cycle with St. Petersburg Philharmonic (4720 3637).

THEATRE

• The Taming of the Shrew: Jérôme Savary's Shakespeare production starring Jacques Weber and Christine Boisson. Daily except Sat, Sun and Mon till June 26 (Théâtre national de Chaillot 4727 8115).

MUSIC

• 1'Homme qui: Peter Brook's latest theatre piece, based on neurologist Oliver Sacks' book *The man who thought his wife was a hat*. Final week (Bouffes du Nord 4607 3450).

JAZZ/CABARET

Blues singer and slide-guitar artist Bill Wharton is in residence for the next two weeks at Lionel Hampton Jazz Club. Music from 22.30 (Hotel Meridien Paris Etoile, 81 Boulevard Gouvel St Cyr, tel 4068 3042). • A 24-hour recorded telephone guide to Paris entertainments is available in English by dialling 4720 8898.

109 ought to have suited Ranki's luminous tone and limpid articulation, yet came over as almost shockingly matter-of-fact, with an uncomfortable sprinkling of errors; in Op. 110, vital left-hand detail in the first movement went for nothing, and the central section of the final fugue was prosaic and underpowered. There were things to admire - a finely spun, singing line in some of the Op. 109 variations, clean, athletic counterpoint in the finale of Op. 111, an explosive scherzo in Op. 110 - but they were the exceptions to the rule of inconsistency. Ranki must return to London with the same programme when either his interpretations or his own playing, perhaps both, are focused more firmly.

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(All times are Central European Time)

MONDAY TO THURSDAY

Super Channel: European Business Today 0730; 2230

Monday Super Channel: West of Moscow 1230.

Super Channel: Financial Times Reports 0630

Wednesday Super Channel: Financial Times Reports 2130

Thursday Sky News: Financial Times Reports 2030; 0130

Friday Super Channel: European Business Today 0730; 2230

Sky News: Financial Times Reports 0530

Saturday Super Channel: Financial Times Reports 0830

Sky News: West of Moscow 1130; 2230

Sunday Super Channel: West of Moscow 1830

Super Channel: Financial Times Reports 1900

Sky News: West of Moscow 0230; 0530

Sky News: Financial Times Reports 1330; 2030

Arts Guide

Monday: Berlin, New York and Paris.

Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.

Wednesday: France, Germany, Scandinavia.

Thursday: Italy, Spain, Athens, London, Prague.

Friday: Exhibitions Guide.

BERLIN

CONCERTS

Pierre Boulez conducts the Berlin Staatskapelle and Radio Chorus at Staatsoper unter den Linden on Fri and Sat, in Mahler's Todtenfeier and Schoenberg's Die Jakobsleiter (200 4762). John Adams conducts Ensemble Modern in his own music tonight at the Philharmonie, where this week's programme also includes a Mahler concert on Sun with Berlin Radio Symphony Orchestra conducted by Vladimir Ashkenazy (2548 8232). At the Schauspielhaus, Berlin, the Symphony Orchestra plays Off's Camina Burana tonight, and a Schumann and Faust programme on May 22, 23 and 24 (2099 2156). At the Komische Oper, Berlin, Kelmar conducts orchestral works by Berioz and Tchaikovsky on Wed (229 2555).

OPERA/DANCE

Götz Friedrich's new production of *Die Meistersinger von Nürnberg*, conducted by Rafael Frühbeck de

Orsay, runs

daily except Mon at Theater des Westens (3190 3193)

ARTS GUIDE

BERLIN

THEATRE

The final week of Berlin's annual German-language theatre festival includes a performance tonight at the Deutsches Theater of Thomas Langhoff's acclaimed production of Hofmannsthal's *Die Tasse*. A guest production from Bremen of Johann Kricheldorf's choreographic *Requiem* also includes a Mahler concert on Sun with Berlin Radio Symphony Orchestra conducted by Michael Sanderling (2548 8232).

At the Komische Oper, Berlin, Kelmar conducts orchestral works by Berioz and Tchaikovsky on Wed (229 2555).

OPERA/DANCE

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Orsay, runs

daily except Mon at Theater des Westens (3190 3193)

MUSIC

Marlene Dietrich musical, starring

Jutta Habicht, runs daily except

Mon at Theater am

Kurfürstendamm (300 6000). Porgy

and Bess, in a new production

directed by Götz Friedrich, runs

daily except Mon at Theater des Westens (3190 3193)

PARIS

Ballet de l'Opéra de Paris presents

a programme of four Roland Petit

choreographies tonight, tomorrow,

Wed, Fri and Sat at Palais Garnier

(4742 5571). Armin Jordan conducts

Jean-Louis Martinoty's production

of *Aranea auf Naxos* at Opéra

Samuel Brittan

Home loans and Euro-money



Eurosceptics who hoped that the third Spanish devaluation in less than a year would halt the move towards European Monetary Union are likely to be disappointed. But it does make it even more probable that Emu will start with a small group of countries based on France, Germany and its neighbours, which have minimised realignment within the exchange rate mechanism. A more significant event will be tomorrow's Danish referendum, which will determine whether the Maastricht treaty can still be used as the basis for such a union.

In a series of gatherings in Europe I have denied that a single currency - and still less "fixed exchange rates" - require a single political authority. For this is what the Eurosceptics fear most and the Euro-enthusiasts privately hope to achieve.

The more difficult supplementary question is: "How much co-operation or assimilation of economic structures do fixed monetary arrangements require?" My tentative answer has been: "About as much as the C7 group of leading industrial countries have aspired to on a worldwide basis, but have rarely succeeded in achieving."

This answer gives the right flavour, but it is short on detail. The two conditions that the British government has most frequently given for rejoining the ERM are cyclical convergence with Germany - by which it seems to mean that similar short-term interest rates should be appropriate in the two countries - and an end to the recession in the UK. Because of the unexpectedly severe German downturn and a more vigorous than expected UK recovery both these conditions may now be fulfilled within months rather than years - too early to avoid a huge Tory split, if rejoining the ERM were to be mooted.

Meanwhile, the question frequently put to me by German and French officials is: why do

the British concentrate so much on short-term interest rates and not on long-term ones, where German levels have been quite moderate?

The answer surely lies in a structural difference. A far larger share of British borrowing is on a short-term basis than is the case on the continent. This applies to both business borrowing and loans for home ownership. But it is the latter which has proved the biggest political land-mine. A tightening of monetary policy to reduce inflationary pressure has a catastrophic effect on UK mortgage rates. The effect is especially severe on recent homebuyers. A comparable increase in interest rates in Germany and France is certainly not pleasant, but it does not have the same effect on the home loan market where borrowing is mostly on a medium or long-term basis.

A development has however occurred in the British housing market which may change all this: the growing vogue for fixed rate mortgages. These have become popular with borrowers after the shock of recent high rates. Fixed-rate mortgages have now become possible in the UK because of the rapid growth of the sterling swap market, which has enabled building societies - which themselves borrow short - to reduce their exposure to interest rate fluctuations.

An estimate of what might have happened had fixed mort-

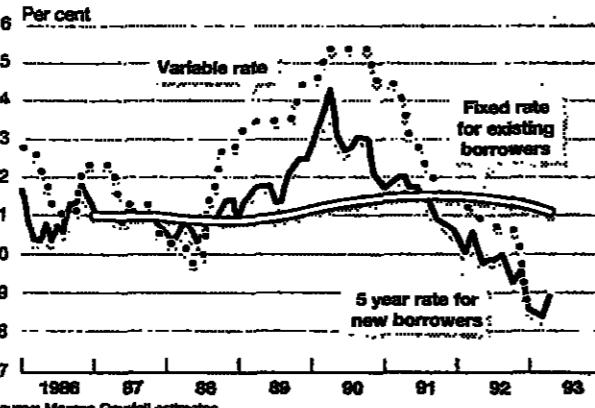
gage rates been available in the past few years has been made by Morgan Grenfell and is shown in the chart. The thick line shows what might have happened if all existing borrowers had five-year fixed rates. The dotted line is drawn on the more realistic assumption that only new borrowers had been on such a basis.

The results are as expected, but still pretty dramatic. The long period of extremely high mortgage rates, which both intensified the UK recession and undermined ERM membership, would not have taken place. Of course mortgage rates would not have fallen so much in recent months. But they would not have had to, if the slump had been less bad.

With more stable mortgage rates, UK governments would not have been able to impose quite such sharp interest rate squeezes on homebuyers. But with diminished volatility in both directions credit booms would have been diminished too and the need for shock treatment correspondingly smaller.

The peculiarities of the British mortgage market may seem a long way from European monetary politics. But the encouragement of the change towards fixed-rate borrowing may make a more important contribution to eventual British membership of a European monetary area than more obvious moves in the field of financial diplomacy.

UK mortgage rates



Source: Morgan Grenfell estimates

INFORMATION FROM THE BANK OF ENGLAND



At 5.00 pm
on 18 May
the
Bank of England
publishes
the latest
Inflation Report.

Copies will be available from that time, price £4.00 each, at the Bank of England and the following City bookshops:

Bankers Books (St Swithin's Lane)
Barbican Business Book Centre (Moorfields)
Books etc. (Broadgate Circle)
London Wall, Fenchurch Street, Fleet Street)
Economist Bookshop (Moorgate)
Hammick's Bookshop (Fleet Street)
Waterstone's Booksellers (Whittington Avenue, Leadenhall Market)

and from 19 May at branches of good bookshops throughout the country

Until yesterday, when he was elected president of the Turkish republic, Suleyman Demirel was head of a coalition government formed by his own True Path party (DYP) and the Social-Democratic People's party (SHP), led by deputy prime minister Erdal Inonu. The immediate questions now facing Turkey are whether that coalition will continue, and who will replace Mr Demirel as prime minister.

But behind those questions lie others of much greater importance, not only for Turkey but for Europe, the western alliance, the Middle East and much of the former Soviet Union. The mere enumeration of those regions shows how the end of the cold war, far from robbing Turkey of its strategic importance as once seemed likely, has promoted it to the very eye of the storm. Some American strategists even argue that Turkey has replaced Germany as the US's most important ally. That is an exaggeration, no doubt, but Turkey has replaced Germany as NATO's most exposed member. It finds itself surrounded by, and involved in, three zones of conflict - the Balkans, the Caucasus and Iraq - while a fourth neighbour, Iran, is seen as threatening both by the Turkish elite and by Turkey's Nato allies.

The kind of role Turkey can play in these multiple crises will depend mainly on how, over the next year or two, it handles its domestic problems. For it is not only the external environment that has changed. In what will probably be known as the Ozal years (after President Turgut Ozal who died last month), the country has experienced significant internal change as well. Its economy has been largely deregulated and opened up to foreign investment. The growth rate last year was the highest in the Organisation for Economic Co-operation and Development (5.9 per cent), but inflation is running at about 80 per cent and population, now nearly 60m, is growing at some 2 per cent a year.

The birth rate is falling, though, and projections of 120m Turks by the year 2025 are certainly too high. But even more spectacular, and socially more destabilising, is the process of urbanisation. In just five years, between 1985 and 1990, the proportion of people living in cities jumped from 53 to 59 per cent. It could well be 80 per cent by 2000. The flow of both capital and population

In the eye of a gathering storm

Edward Mortimer on the political and economic challenges facing the new Turkish president

has been from east to west, accentuating the sharp gap in income and living standards between different parts of the country.

To see that as an ethnic division is too simple. The mainly Turkish north-east is as poor as the Kurdish south-east, and Kurds as much as Turks have joined in the westward migration. But the insurgency in the south-eastern part of the country since 1984 has forced the issue of Kurdish identity on to the Turkish political agenda, after six decades of denial and repression.

This has happened while Turks in the rest of the country have been feeling their way back to democracy after the military coup of 1980 (the third in 20 years). Constitutional provisions banning politically affiliated trade unions and political parties based on class or religious ideologies have been gradually lifted, and efforts have been made to improve respect for human rights.

But the Demirel government's bill on judicial practices, passed last year and intended to give defendants the same rights as in other western countries, has yet to be extended to terrorist cases. Reports of human rights violations continue to flow in from south-eastern Turkey, where a state of emergency allows the security services a free hand in the struggle against terrorism.

Economic freedom, Kurdish identity, political pluralism: all these mark steps away from the legacy of the republic's founder Mustafa Kemal Ataturk, at least as traditionally understood and jealously defended by the Turkish armed forces. But the centrepiece of that legacy for most Turks is secularism, and that too is seen by some as being under threat. Leading secular journalists and academics have been the victims of assassination squads, allegedly trained in Iran, while the legal but overtly Islamic Welfare party (RP) did well in local elections last year, and appears to be increasing its influence.

and Turkey is used to thinking of itself as a European country. Its secular middle class is larger and more confident and more unashamedly western in outlook than the corresponding group in most other Muslim countries. Only if real



disaster strikes could this class lose its hegemonic role in the country and anything like an Islamic counter-revolution take place.

But disaster cannot be ruled out, because the political class faces more immediate challenges than an ill-defined "Islamic threat". The crucial question in the next two or three years will be the management of the economy. Although Turkey's recent history is an economic success story, and the income of most social groups has kept pace with inflation, few suppose this happy state of affairs can be maintained unless the government regains control over the public sector borrowing requirement, currently running at about 13 per cent of gross national product a year.

It is hard to see how it can do so without closing uneconomic state companies and causing a sharp increase in unemployment, in a country which still lacks a social safety net.

Customs union with the European Community, promised by the end of 1995, offers real hope to many small businesses in Turkey, especially if the Community lives up to its promises on textile imports. But other sectors, such as cars, are ill-prepared for foreign competition; and the phasing out of the "mass housing fund", currently levied on imports, will deprive the government of an important source of revenue.

Even more urgent is the situation in the south-east, where the ceasefire declared by the separatist Kurdish Workers' party in March offers a chance to end the civil war, but only if bold decisions are taken quickly. If the ceasefire holds, the state of emergency will probably soon be lifted, but that will be very risky unless measures are also taken to canalise Kurdish political aspirations into non-violent channels. Allowing the use of the language in schools and broadcasts, and allowing political parties based explicitly on Kurdish identity, are the most widely canvassed ways of doing this.

Will Turkey have a government capable of taking such bold decisions? It is far from certain. Mr Demirel himself, by nature a cautious man, will probably favour a colourless successor as prime minister - for instance the present interior minister, Mr Ismet Saygın - rather than someone as radical and novel as Mrs Tansu Ciller, the economy minister.

Nor does the party structure of Turkish politics, reflecting the legacy of the 1980 coup, make for clear and decisive government. The present coalition partners, DYP and SHP, were brought together by hostility to President Ozal rather than by any ideological affinity.

A two-party system, uniting DYP with Ozal's Motherland party as the main conservative force, and SHP with Mr Deniz Baykal's Republican People's party on the left, would make a lot more sense following the death of Ozal and now that a new generation is coming to the fore. But such a political shake-up, threatening to the personal positions of most established leaders, would take one or two years at least to come about. Those are not years that Turkey can afford to waste.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Restrictions on parallel imports

From Mr Peter Wieranand

Sir, The proposal being put forward to remove the restrictions on parallel imports in UK copyright law is both inappropriate and indiscriminate ("They're picking up bad vibrations", May 13).

It is inappropriate because the restrictions are no more than a logical extension of the copyright owner's basic right to ban unauthorised copies, that is, copies which infringe the owner's copyright on his or her work. Lifting the restrictions implies a more wide-ranging review of copyright principles than has been canvassed - or admitted by the critics of the restrictions - so far.

It is also indiscriminate. Why should the music industry be deprived of a right currently enjoyed by all UK copyright holders? It is essential to the wealth of many of the industries that rely for their livelihood on adequate copyright protection that unlawful imports can be restricted. Until this inconsistency has been resolved, one must suspect that reform of copyright law is the wrong target for those concerned by high CD prices.

Peter Wieranand,
66 Lincoln's Inn Fields,
London WC2A 3LH

What's best for the Saudis?

From Mr Ghazi Alqosaybi

Sir, We have often been told that the last thing Saudi Arabia wants to see on its doorstep is a dictatorial regime in Baghdad. We have also been told that the last thing Saudi Arabia wants is a fundamentalist regime in Tehran. Now, Eric Watkins ("Success of Yemeni elections prompts worries for Saudis", May 14) quotes, approvingly, western diplomat who asserts "the last thing Saudi royalty wants on its doorstep is a successful little democracy in Yemen".

Will somebody, please, tell us what is it exactly that we want on our doorstep?

Ghazi Alqosaybi,
ambassador,
Royal Embassy of Saudi
Arabia,
London

Time and cost overrun on naval contract inevitable

From Mr Peter Stoddart

The unsophisticated government policy of "beggar-my-neighbour" which masquerades as a naval shipbuilding procurement policy, is mincing-up the last remnants of a UK strategic industry.

The price discrepancy between the Swan Hunter bid and the VSEL/Kvaerner Govan bid ("2,200 jobs threatened at Swan Hunter", May 12) cannot be explained rationally by the competitive process. If we accept that Swan Hunter is one of the most experienced surface warship builders, and that its management team was not bent on committing suicide, then its bid must have been close to the proper price level for the vessel.

We should also accept that Swan Hunter would be close to the bottom of the cost and the experience curve for that type of vessel. On the other hand,

If the government believes in this competitive process then it will expect to receive the vessel, in accordance with the

competitive positioning of the successful bidders must be at the opposite end of that cost and experience curve, they having had no experience of building surface warships since the Falklands war.

Any arguments about relevant skills and expertise in other naval or complex ship products affording advantages in relation to other types of vessels do not, pun not intended, hold water. VSEL and Kvaerner need only look across the Irish Sea, to Belfast, to see the last demonstration of such inept thinking. The Public Accounts Committee had a great deal to say about the performance of Harland & Wolff in building a naval vessel which was beyond its product range experience.

If the government believes in this competitive process then it will expect to receive the vessel, in accordance with the

Ukraine's nuclear weapons stance correct

From Dr Bohdan Hawrylyshyn

Sir, Your editorial "Nuclear rift over Ukraine" (May 5) is excellent. It is the first serious attempt to look at the issue of nuclear disarmament from the Ukrainian side as well. Any newly-independent country is bound to be somewhat sensitive about its independence. This applies particularly to Ukraine, which has waited for independence for more than 30 years and is now being told, rather unceremoniously, "you hand over your nuclear weapons to the neighbouring country which has deprived you of your independence for a few centuries".

Ukraine did move its tactical nuclear weapons to the Russian Federation last year, the first such gesture that any country has made. Nobody seemed to say thank you. Now it is simply being beaten into handing over its strategic nuclear weapons. The reservations about this and signing the START agreements and nuclear non-proliferation treaties should be understandable.

First, the cost of moving these nuclear weapons, as you yourself, is enormous and beyond the current financial capacity of Ukraine.

Second, handing them over to a country which is politically fragile, which has had an imperialist past, and where many of the present leaders keep threatening Ukraine does not look overly appealing.

Third, there seems to be no provision for allowing Ukraine a share of the proceeds from the sale of the materials.

Finally, none of the nuclear powers seems to be willing to give a strong enough guarantee to Ukraine about the inviolability of its borders once the nuclear weapons are removed.

Crude political pressure from abroad will merely increase the rank of those in Ukraine who advocate its holding on to nuclear weapons, at least for a while. This would be a pity, both for Ukraine and the rest of the world.

Bohdan Hawrylyshyn,
chairman,
council of advisers to the
parliament of Ukraine,
CP 5,
CH-121 Geneva, Switzerland

The debilitating effect of late payments

From R C Hornby

Sir, Your article on late payment ("UK's late-payment culture attacked", May 10) brings a welcome focus to an aspect of business even more debilitating than government policy.

It seems that late payment reflects so many aspects of our society where transgressors

are rewarded for their action on inaction.

If only the government would act, or enable organisations such as the chamber of commerce to act, to ensure that all businesses behave in an honourable way towards their suppliers.

One would hope that this would also reduce the flow of

mindless reminders, requests and demands for payment which the issuer knows is no more than feeble wolf-crying.

R C Hornby,
managing director,
Bryant & Tuck,
Harriott Drive,
Heathcote Industrial Estate,
Warwick
CV34 6TJ

كتاب من الأصل

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700
Monday May 17 1993

Yes please,
Denmark

IT IS IN the interest of Denmark, of Britain, and of the European Community as a whole, that Denmark should vote Yes tomorrow in the country's second referendum on the Maastricht treaty.

Those who desire the opposite outcome hope that a second Danish No might kill the treaty. In a narrowly legal sense that may be so, but all that can be said with certainty is that even after a No vote, the EC's future would have to be negotiated. It is unlikely that other member states, especially the original Six, would acquiesce in a Danish veto. Rather, some or all of them would seek to bypass the obstacle by replacing the Maastricht treaty with a new arrangement. The legal difficulties might be considerable, but one way or another a No vote would mark a parting of the ways between Denmark and the core countries. It would be a step backwards in a world which cannot avoid the struggle to construct effective international political institutions.

A Danish Yes vote is firmly in Britain's interest, because it would increase the pressure to get the Maastricht treaty through parliament. There have been hints that should the Danes say No, ratification might be abandoned on the grounds that the treaty would then be "dead". This would be a serious error. If Mr John Major were to abandon Maastricht, his influence on a successor to the treaty would be severely weakened. It cannot be excluded that Britain, too, might manoeuvre

itself into an outer circle of the EC.

None of this is to make exaggerated claims for the treaty. As soon as it is ratified, the EC must face the task of making the new union larger, more accountable, more transparent and more efficient. It will also, as Mr Jacques Delors has recently recognised, have to turn again to the dangers of Eurosclerosis in an ever more competitive global economy.

Maastricht's most detailed element, the programme for Economic and Monetary Union, has been shaken by upheavals in the currency markets. It is likely that it will either be revised or confined to an inner core of countries.

The treaty's second most important objective, a common foreign and security policy, has been shown by the Yugoslav crisis to be more urgent but more difficult than previously appeared.

Yet nothing has happened in the months spent ratifying Maastricht to alter the fact that Europe must have a dynamic, outward-looking economy and a self-confident polity capable of influence beyond its borders, especially to the east.

As recession grips Europe's heart and its political leaders stumble, it is tempting to blame the EC and Maastricht for all that is wrong. But the Community's ability to evolve through negotiation between democratically elected governments remains its most creative characteristic. That process will be most effective with Maastricht unanimously ratified.

Swan song

THE APPOINTMENT of receivers at Swan Hunter is not only a cruel blow to the shipyard's 2,200 workforce. The downfall of such a proud company, famous for building the *Mauretania*, and with it the probable end of shipbuilding on Tyneside is a sad event in the annals of British industry.

Although sad, Swan's demise was unavoidable. The unpalatable truth is that Britain has too many naval shipyards chasing too few orders. There is just not enough Royal Navy business to keep VSEL, Yarrow, Vosper Thorneycroft and Swan Hunter working. For some time, Swan has looked the weakest.

What was true before the end of the Cold War – although somewhat masked by the flood of orders after the Falklands conflict – is doubly so since its passing. The UK no longer needs a vast warship industry.

It is theoretically possible that these shipyards could have found more orders overseas or diversified into commercial shipbuilding. But in what are anyway extremely competitive markets – there is excess shipbuilding capacity throughout the world – the British have done poorly, as the industry was nationalised and denationalised within the space of two decades.

While government thus bears some responsibility for Swan's plight, it was right not to play the company with subsidies or waive commercial considerations in the award of contracts as some suggested. The Ministry of Defence had

no option but to choose a £160m tender for a helicopter carrier from VSEL over a bid from Swan said to have been £50m higher. The government's error rather was not to have faced up to reality earlier.

Its failure to do so results from allowing political considerations to influence the handing out of contracts. Fearful of the fall-out if a yard closed, it has in the past often divided work up so that all get a share. This policy has been reinforced by the mistaken belief that keeping all the yards in work and playing one off against the other would provide greater value for money. The result is that margins have been pared to a bare minimum, while the industry has lost out on any economies of scale available from concentrating production in fewer yards.

Such a policy has not only prolonged the agony of a necessary slimming down of the industry, but may in the process have enfeebled the whole industry financially. Moreover, the industry's excess dependence on meeting the Royal Navy's exacting specifications may have counted against its chances of succeeding in export markets, where demand is for the cheaper, less sophisticated warships which the Germans and others have been better at supplying.

May-be-beans, though, will be little comfort to Swan's workers who now face the probable loss of their jobs. The least the government can now do is to support a determined effort to help them find new ones.

Saving the whale

THE International Whaling Commission was right not to lift its moratorium on commercial whaling at its 45th annual meeting in Kyoto last week. But the way in which it came to that verdict did itself – and the whales – few favours.

The IWC was set up after the second world war to protect whale numbers, which were plummeting after decades of slaughter. There were 250,000 huge blue whales early this century but only several hundred by the 1970s. The number of humpbacks, right whales and sei whales has also fallen sharply.

But the IWC also recognised a responsibility to the whaling nations and in the 1980s set itself the task of working out how many minke whales – the smallest and most plentiful kind – could be caught without endangering the species.

It has, however, increasingly departed from that second responsibility as more anti-whaling nations have joined. At Kyoto, environmentalists stalled scientific debate on how to calculate sustainable quotas; the UK switched its main objections to commercial whaling from concern about sustainability to the cruelty of the killing; and the US said for the first time that it was opposed to any whaling at all.

The debate thus gave support to the claims of Japan, Norway and Iceland, the three main whaling nations, that IWC concern about saving the whale has been replaced by the romantic "green" desire to save every single whale.

A summer of sporadic discontent threatens Britain's public services after firefighters voted last week to organise strike ballots in defence of jobs and pay, and the teachers' unions united in opposition to the government's national curriculum tests.

But they are not the only groups among the 5.8m public-sector workers whose mood has gone from submissive to combative in the past few weeks.

• Several civil service unions appear to be edging towards a one-day stoppage in protest at the government's plans for commercial market testing, under which their members must compete for their jobs with private-sector workers.

• On May 26, ambulance workers and nurses are expected to join firefighters in a demonstration in London against what they see as a deterioration in the quality of public services because of government-imposed financial constraints.

• Local council unions are considering taking industrial action after refusing last week to accept a final 1.5 per cent wage rise for their 500,000 members in line with the government's 12-month public sector pay limit policy introduced last November.

Yet only a few weeks ago union leaders doubted whether a mounting sense of disquiet in the public sector would lead to industrial trouble. While saying publicly that the government's 1.5 per cent public sector pay limit was inadequate, they were in no mood to launch an offensive.

It is not difficult to understand why. Last year Britain experienced the lowest number of working days lost through strikes since records began 100 years ago.

The prolonged recession has meant public sector workers were more concerned about security than about fighting for higher wages or better conditions and did not want to put their jobs at risk by going on strike.

The feeling was that the government's 1.5 per cent public sector pay limit meant a strong trade-off between pay and jobs," says Professor Philip Beaumont, an expert on the public sector at Glasgow University. "Ministers were saying to public sector workers, 'you can have more than 1.5 per cent but at a direct cost in fewer jobs'. It was that fear to their job security that suggested most public sector workers would keep their heads down."

However, recent political setbacks – notably the Tory disasters in the Newbury by-election and the county council elections in England and Wales two weeks ago – have weakened the government.

Some public sector union leaders now believe that if they adopt a more confrontational strategy, ministers will back away from rigidly

allowing political considerations to influence the handing out of contracts. Fearful of the fall-out if a yard closed, it has in the past often divided work up so that all get a share. This policy has been reinforced by the mistaken belief that keeping all the yards in work and playing one off against the other would provide greater value for money. The result is that margins have been pared to a bare minimum, while the industry has lost out on any economies of scale available from concentrating production in fewer yards.

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May-be-beans, though, will be little comfort to Swan's workers who now face the probable loss of their jobs. The least the government can now do is to support a determined effort to help them find new ones.

Hope is not lost in NY

■ What's the betting that the Federal Reserve Bank of New York will appoint a woman to replace its outgoing chairman, Gerald Corrigan, who departs in August?

In normal times, the front runners would be all men, people like William McDonough, Corrigan's number two, David Mullins, the respected vice-chairman of the Federal Reserve Board in Washington DC, or regional Fed presidents like Richard Syron of Boston and Gary Stern of Minneapolis.

These are not normal times, however, and the rumour mill suggests that the New York Fed may choose to shake things up a bit by picking Karen Horn, 49, the former president of the Cleveland Fed and current chairman of Bank One in Cleveland. Horn, who sits on the boards of BP, Eli Lilly and TRW, has experience of both public and commercial banking. She also won plaudits for resolving the Ohio savings and loan crisis when at the Cleveland Fed.

She faces tough competition in McDonough and Mullins. The former was once vice-chairman of First Chicago, and has advised the World Bank, and in his present position is responsible for the Fed's activities in the bond market and its implementation of monetary policy. As for Mullins, he is believed

to be closest to Federal Reserve Board chairman Alan Greenspan, which should count for something. He is also a native of Arkansas, President Clinton's home state – which may, or may not, help.

However, Corrigan has a couple of things going for her. Consuela Washington's failure to get the chairmanship of the Securities and Exchange Commission means that the Clinton administration is under even greater pressure to give a top job in the financial sector to a woman. It's also worth noting that the New York Fed's search committee is, for the first time ever, headed by a woman – Barnard College president Ellen Futter.

Fresh wallpaper

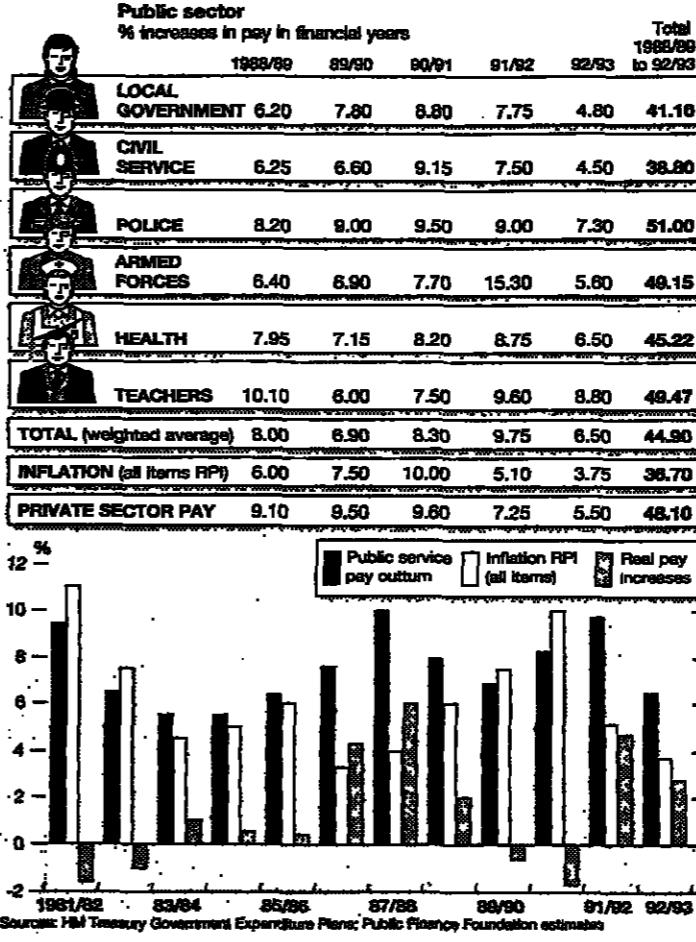
■ It helps if aspiring Tory grandees win at the ballot box, but it is not a prerequisite. Take Sir Michael Hirst, a 47-year-old accountant, who is taking over from Lord Sanderson of Bowden as chairman of the Scottish Conservative party.

Hirst was elected in 1983 as MP for Stratkelvin and Bearsden on the prosperous outskirts of Glasgow. But a ministerial career was denied him when he lost his seat in the 1987 massacre of the Scottish Tories. However, he was rewarded with the vice-chairmanship of the Scottish party, and in 1989 he was elected president of the Scottish Conservative and Unionist Association, one of the two wings of the party in Scotland.

Mood swing in the public sector

Robert Taylor examines the pressures behind increased union militancy and the prospects for industrial action

The pressures on pay



Source: HM Treasury Government Expenditure Plan; Public Finance Foundation estimates

Legend: Public service pay ceiling (solid black bar), Inflation RPI (hatched bar), Real pay increases (white bar)

such reforms on the public service sector and have adopted a pragmatic approach that has bought industrial peace at a price. Ministers have been keen to work with the unions as long as the cost of financing public sector pay was not having a serious effect on spending. But now, the government's current borrowing requirement of £50bn has forced it to try to maintain a tighter control on public sector pay.

During this summer's public spending negotiations, which culminated in November's unified Budget, the government will have to decide whether to extend this year's formal pay norm into 1994/95.

Mr Norman Lamont, the chancellor, insists it will not be extended. Last year he resisted pressure from colleagues for a two-year norm and in recent weeks has told them he is unwilling to re-open the debate.

Instead he wants a series of informal pay ceilings, low but varying from department to department, to be enshrined in the Whitehall budget agreed in the spending round. The implication is that nurses, for example, might negotiate a better pay deal than local authority manual workers.

Many of Mr Lamont's colleagues are unconvinced that an informal system will work. If the chancellor is moved in a cabinet reshuffle some of the senior ministers in charge of the big spending departments will push for this year's publicly-stated norm to be carried forward.

The spending ministers argue that this pay squeeze has only held this year because the 1.5 per cent ceiling has provided for "equality of misery", in turn providing an argument that it is basically fair. Their concern is that the return of less constrained bargaining will bring with it the traditional "leapfrogging" by different groups of public sector workers.

During the next few weeks the government will have to decide whether to impose a second 12-month overall public sector pay limit, even if this looks likely to provoke damaging conflict with its employees. The short-term need to rein in spending may prove compelling and unrest could grow more serious. The main casualty could be the introduction of plans to reform the entire public sector pay bargaining system.

Not for the first time in recent years, the government may have to contain its long-term plans to align public sector pay on more market-oriented lines. Instead, it is likely to seek a credible response to growing signs of discontent among the public sector unions. Failure to resolve the problem this year will only build up a head of steam for greater industrial conflict next summer.

The brave way to banish inflation

■ Prices in Russia are currently rising at an annual rate of more than 1,000 per cent. Such hyperinflation is clearly destroying the monetary system, which has just begun to operate on market principles. Indeed, it also dashes the hopes of reaping all the other benefits of the market economy. No one is willing to invest, domestic trade has degenerated to mere barter, and the country finds itself unable to exploit the advantages of international specialisation. Time horizons have shrunk to days if not hours.

All are agreed that the hyperinflation must be stopped – but "at all costs", in the words of Michel Camdessus, the managing director of the International Monetary Fund. Is there only one way to bring inflation under control, and must it be pursued even if it runs counter to the goal of establishing a functioning market economy?

Money must be scarce, say the economics textbooks; the IMF's

recommendation is for a "strong, restrictive, market-oriented monetary policy". But what does the scarcity of money mean when the aim is not to finance the creation of an effective, western-style market economy, but rather to curb a hyperinflation which has become entrenched in both the actions and expectations of the entire population. Two hundred years of monetary macroeconomics have taught us that the success of restrictive monetary policies, and the price which must be paid for that success, depend on the flexibility of goods prices. This flexibility is, in turn, heavily contingent on wage flexibility: if wages react quickly to a rise in unemployment, the price which must be paid for a restrictive monetary policy is low, and vice versa.

The reality of western market economies is that prices are highly inflexible. Contemporary experience shows that even in the country which has been shown to have the most flexible wages in the world, West Germany, it has taken three years to push the inflation rate down from 4 per cent to 2 per cent; and even this is at the cost of a deep recession and a sharp rise in unemployment. How long will it take to free Russia from inflation in excess of 1,000 per cent, and what will be the cost? During the entire transition period the scarcity of money will prevent the market economy from performing its most important function – to induce investment and entrepreneurial activity. Even

the exception to the rule of a relatively expansionary monetary policy, coupled with moderate wage growth. Even in the west, a scarce money cannot be the leitmotif of economic policy in the longer term, without threatening the market economy itself. Those western countries which have enjoyed greatest success have been able to maintain expansionary monetary policies and low interest rates over long periods because trade unions have refrained from making income distribution a matter for day-to-day bargaining.

In Russia, restrictive monetary policies would merely serve to complete the destruction begun by runaway inflation.

There is only one way to banish hyperinflation without doing irreversible damage: Russia must gather its political strength in order to break inflationary expectations at a stroke. This will require a reform of the currency. Of course, it is clear that currency reform itself is the mere exchange of bank notes – will not solve the underlying problems. Currency reform can, however, be the cornerstone of a

successful approach where it is embedded in a far-reaching reform of economic policy, one which effectively stabilises prices and wages, preventing new inflationary expectations arising.

This, of course, is conditional on at least a minimal social consensus – and on scarce money. But it is not until price stability can be entrusted more to social consensus than to the scarcity of money that Russia will fulfil a necessary condition for the creation of a successful market economy. Even if this path is taken, the chances of success appear far from rosy. Restrictive monetary policies, however, in an attempt to impose social discipline through rising unemployment and to break inflationary expectations step by step, offer no hope whatsoever given the conditions prevailing in Russia.

Heiner Flassbeck

The author is chief economist, Deutsches Institut für Wirtschaftsforschung

OBSERVER



Last year he failed to get back into Parliament but did manage to pick up his knighthood. Hirst, a former partner in Glasgow with KPMG Peat Marwick, has a soothing manner on television. But he doesn't have the same sort of business cl

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FINANCIAL TIMES
COMPANIES & MARKETS

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Monday May 17 1993

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INSIDE

Merger forms big US metals trading group

AIOC Corporation, a privately-owned New York-based company, is being catapulted into the ranks of the world's major metals trading groups by acquiring Axel Johnson's raw materials trading subsidiary from the Swedish conglomerate. The merger would make AIOC the biggest independent US-based physical metals trading group. Page 15

Tanker fleet to be cut

Royal Dutch/Shell, the Anglo-Dutch oil group, plans to rationalise its shipping operations in an effort to cut costs and reduce exposure to increasing environmental liabilities of the oil tanker trade. Mr Ian McGrath, managing director of Shell International Marine, said the company would reduce the number of large oil carriers currently held in its four deep-sea fleets from 42 to 30 by 1997. Page 14

Parmalat makes rights issue

Parmalat, the acquisitive Italian dairy products group, is raising £427m (\$250m) through a rights issue to buy out the controlling Terzi family's minority stake in its main operating subsidiary and create funds for future growth. Page 15

Traders wonder what is to come



Everything the Spanish bond market had been previously taught to expect has to be unlearnt. Restrictive monetary policy has been turned on its head and what bond traders had come to call the 'corset' has been stripped off and abandoned. This has left everybody wondering what will happen next. Page 16

Airlines decline

Singapore Airlines, consistently one of the world's most profitable airlines, has finally succumbed to the effects of the recession in much of the industrialised world. Thai Airways International reported a decline in second-quarter earnings. Page 15

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FINANCIAL markets tend to give to those who already have.

Nowhere is this more evident than in the relationship between providers of capital and developing nations. One of the challenges facing economic policy makers is to increase the flow of private investment capital to many promising developing countries that are currently attracting too little.

The problem is of more than academic interest. Italy or Spain are only a few hours fast boat ride from the southern shore of the Mediterranean while the collapse of communism has made a western standard of living seem tantalisingly close to many in former Iron Curtain countries. If countries like Egypt, Morocco or some of the former communist countries of eastern Europe are not helped to grow faster, the pressures of immigration into economically mature western countries will exceed manageable bounds.

In fact, the revival of private sector flows to the developing world so far this decade is one of the economic success stories of the 1990s.

World Bank studies estimate that net foreign direct investment in developing countries rose to about \$37bn in 1992, a 75 per cent increase compared with 1990. Joint research by the International Monetary Fund and World Bank suggests the flow of portfolio investments into developing countries through bond issues in international markets or international equity placements by developing country companies was \$30bn in 1992 compared with less than \$6bn a year between 1982 and 1988.

However, these funds have been very unevenly distributed. Four Latin American countries - Argentina, Brazil, Mexico and Venezuela - accounted for more than half the recorded portfolio flows in 1991-92 with China, Hungary, South Korea and Turkey accounting for much of the

Shifting private sector funds to more countries

rest. A similar group of countries, plus the Czech Republic, Malaysia, Indonesia and Thailand has attracted most of the foreign direct investment recently. In 1991 just 10 developing nations received more than 70 per cent of total foreign direct investment.

Private investment is steering clear of sub-Saharan Africa, the poorer countries of south Asia and many former communist countries in eastern Europe and the former Soviet Union.

It is no surprise that some

Economics Notebook

By Peter Norman

countries find it difficult to attract foreign investment. But there is a "second tier" of countries, mainly in the middle income category, that should offer good opportunities for private investment. Some, like India, have made big efforts to strengthen their overall economic performance and received scant private sector capital from abroad.

It was with these countries in mind that the joint IMF-World Bank Development Committee met in Washington earlier this month to see what, if anything, could be done to spread private sector investment to more countries.

The committee's regular half-yearly meetings, which bring together finance and development ministers from the industrialised, developing and former communist countries with IMF and World Bank

officials, rarely attract much notice. But this time, there was a attempt to stimulate debate by Mr Ricardo Hausmann of Venezuela, the committee's new chairman. He had asked governments and outside consultants to put forward ideas on action to encourage private capital flows.

The result was a flood of detailed, mainly micro-economic suggestions, highlighting many complex difficulties. There were 21 proposals for action to be undertaken by developing countries, 23 suggesting directed at industrialised countries and 18 addressed to international financial institutions.

Many papers covered familiar ground, underlining, for example, that host countries should provide political and macro-economic stability. Some reflected a recognition that developing countries which remove barriers to the outflow of capital stand a better chance of luring back flight capital and attracting new private sector flows.

Detailed taxation issues emerged as a big problem, with investors worried about future tax liabilities in developing countries. Regulatory systems in the industrial countries were cited as placing barriers to private investment in some countries. The World Bank was called upon to work with developing countries to make their

O&Y's US lenders become assertive

By Bernard Simon in Toronto

LENDERS to Olympia & York's US properties are becoming increasingly assertive in backing efforts by the developer's US subsidiary to distance itself from its crippled Canadian parent.

Citibank applied to a New York court late on Friday for an order giving special powers to Mr John Zuccotti, president of the US subsidiary. The extra powers would enable Mr Zuccotti, a former deputy mayor of New York, to complete transactions relating to O&Y's US buildings without the assent of the administrator of Toronto-based Olympia & York Developments (OYDL).

The application reflects tensions which have been building since O&Y filed for bankruptcy protection for its Canadian and UK operations a year ago. The 80 per cent-owned US unit, whose properties include the World Financial Centre in lower Manhattan, has remained afloat while Mr Zuccotti attempts to stitch together a restructuring.

Citibank and Sanwa Bank, which are among the largest US creditors, dropped legal action against O&Y last March after the Canadian creditors agreed to name a board with a majority of directors who have no financial stake in the outcome of debt-restructuring negotiations.

Among the transactions Mr Zuccotti is anxious to complete are an agreement to defer payment of New York taxes and a plan to transfer control of a building at 60 Broad Street to Mr Li Ka Shing, the Hong Kong magnate.

DTB suspends three over 'irregularities'

By Tracy Corrigan in London

don International Financial Futures and Options Exchange (Liffe).

The DTB has suspended three traders. It is believed that at least one member firm and one firm outside the exchange are involved in the irregularities.

A DTB spokesman declined to reveal the nature of the irregularities, or the contracts involved, saying that he "wants to keep the black sheep insecure" while the investigation, which began two months ago, is pursued.

The DTB went public on the investigation after one of the suspended traders admitted his involvement, according to

sources close to the affair.

While the alleged rule violations on Liffe involved profits on improper trades of only around £5,000 (\$7,700) and would not form the basis of any criminal charges, the DTB spokesman suggested that the irregularities detected on the DTB could be on a large scale. "The black sheep have tried to cover the manipulation in a professional way," he said. "He added that, to the exchange's knowledge, there had been no conviction to clients.

Although dubious practices in the futures markets have become less common, such cases do not help improve the image of the futures business, which is still seeking to recover from the effect of a case of illegal trading in the US which culminated in a Federal Bureau of Investigation sting operation at the Chicago Mercantile Exchange in 1989.

Federal indictments were brought against 48 traders, alleged to have illegally benefited from trades done on their personal accounts. As a result, 46 have been convicted at trial or through plea agreements.

DTB rules have legal force and the exchange can pursue the traders involved through the prosecutor's office.

SBC scrip offer for BICC and Redland

By Norma Cohen,
Investments Correspondent

SWISS Bank Corporation has reached an agreement with Barclays de Zoete Wedd under which SBC will pay shareholders in BICC and Redland a higher cash alternative for the enhanced scrip dividends announced by both companies. BZW, which devised the scrip dividend scheme, had planned to buy shares from investors at a 5 per cent discount.

SBC's offer is similar to one it made for the additional scrip dividends issued by BAT, in which it offered to pay shareholders 2 per cent less than the market price. The higher price offered for the shares increases the likelihood that investors who elect the scrip option - and 91 per cent of BAT's shareholders have done so - will choose to sell their extra shares.

Some 21 per cent of BAT shareholders have sold their extra shares, compared with 18 per cent of shareholders in BZW, for which there was no additional cash offer.

SBC, which made its offer after the less attractive one from BZW had been announced, has agreed to make some compensatory payments to its competitor to cover marketing, promotion and printing costs. No compensatory payments are to be made in the Redland or BICC deals.

In the case of BICC shares, SBC is offering to pay 19.47p per ordinary share compared with the 18.87p offered by BZW. In the case of Redland, SBC is offering 24.86p per share against the 23.87p offered by BZW.

So far, six UK corporations have issued enhanced scrip dividends, offering shares worth 50 per cent more than the alternative cash dividend, to minimise the amount of unrecovatable Advance Corporation Tax they must pay. Scrip dividends do not incur tax charges and several issuers have saved substantial amounts by making the offering.

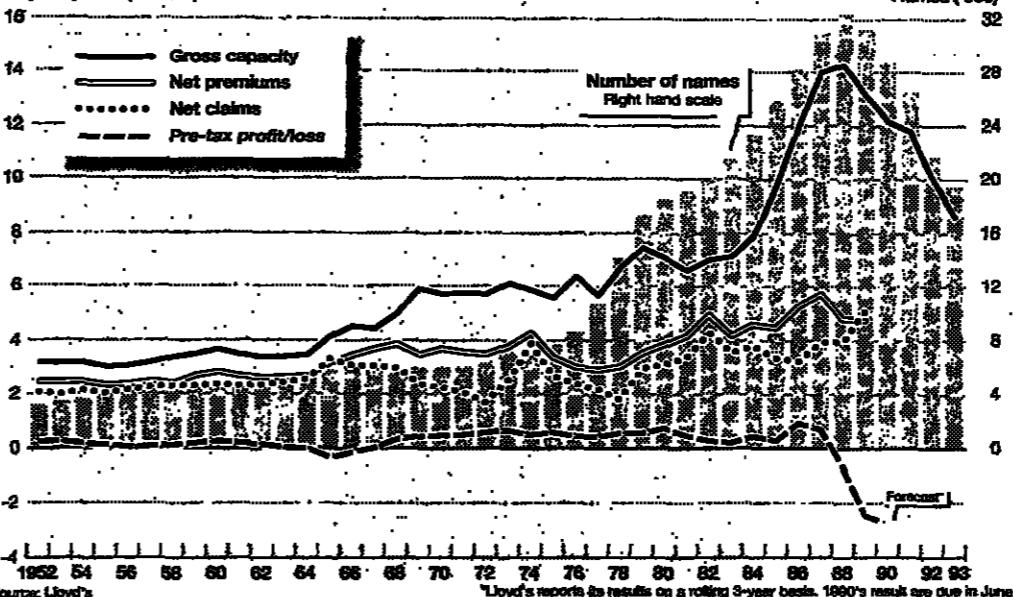
Mr Brian Keelan, executive director of corporate finance at SBC, said the offer followed an analysis of BZW documents issued for the BAT deal. SBC concluded that the underwriters exposed themselves to three days of market risk in their offer to repurchase the shares, and a discount of 5 per cent was excessive.

In typical rights offerings, underwriters expose themselves to market risk for longer for a discount of 2 per cent.

SBC job cuts, Page 15

Lloyd's: can it attract new capital?

In 1992 prices (£ billion)



some of these new funds and new companies could be listed on the New York or London stock exchanges, making the investments more liquid and providing capital with an exit route.

US investment banks like JP Morgan and Salomon Brothers, and international insurance brokers like Marsh McLennan and Johnson & Higgins, are most active in exploring these new ventures.

The banks believe that sharply increased insurance rates create attractive opportunities for profit, while the brokers are keen to find new sources of capacity to allow them to place clients' business more easily.

Matters should become clearer when Lloyd's publishes a rule book in the summer, providing more details on legal and accounting arrangements, as well as on the regulatory and tax implications for incorporated Names. Lloyd's plans to control the amount of capital which comes into the market to avoid the growth of capacity, which led to disastrous rate competition in the late 1980s. This will possibly be achieved through a bidding system, although the rules as to how this will work have still to be spelled out.

Some agents fear that the new rules will be too late to allow any corporate Name to participate in 1994.

Lloyd's must surmount a number of obstacles if its plans are to be successful. It still has to convince the markets that billions of

dollars of old liabilities from US asbestos and pollution claims can be isolated in a new reinsurance company, whose formation is a centrepiece of the new business plan. Many investors will also want to see evidence that a settlement of the litigation dogging the market is on the horizon before they commit themselves.

Moreover, many agents and syndicates may still have ground to make up before they can meet the much tougher standards of professionalism and disclosure that corporate investors will demand.

"Attracting corporate capital is not like 'telling off a log,'" says one senior industry analyst in London. "The businesses at Lloyd's will have to develop presentations that have real arithmetic substance. It won't be enough simply to say we think we can make 50 per cent underwriting margins."

Mr Hiscox admits it will be hard work. "There are a lot of horses out there and a lot of water to drink. But there is also a lot of barbed wire in between."

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COMPANIES AND FINANCE

Heron sales should raise £90m

By Catherine Milton

HERON International expects to raise £90m in two property disposals to be formally announced next month.

It is understood the vehicle for Mr Gerald Ronson's property and trading activities has agreed the deals, one in Britain and one in continental Europe, but is not yet ready to make a formal announcement. Sales are thought to be at much higher yields than the current norm.

The company may find the deals a useful response to the controversy over Mr Ronson's salary package revealed in documents setting out the planned £1.4bn restructuring. They will go some way to

improving the pro forma net asset value shown at £12m.

Mr Ronson's £500,000 a year index-linked salary and five-year contract raised eyebrows when it was revealed in documents covering the restructuring which is due to be completed by July 1, subject to creditors' approval next month.

Without inflation the total package is worth £4.38m over five years. It represents a pay cut from Mr Ronson's current salary of £1.4m.

The business plan underlying the refinancing of Heron's £1.7bn debts as at November - when sterling's weakness increased the value of foreign currency borrowings - depends on a recovery in the

property market. Heron says its property portfolio is worth £900m, making the two deals, one for the middle and the other for the end of June, worth just 10 per cent of the total. Its disposal plans include housebuilder Heron Homes.

It argues that the only alternative to the bank-backed restructuring would be lengthy and less rewarding insolvency proceedings.

One bond holder representative has conceded that the restructuring must go ahead although it is "flawed", because any suggestion that the restructuring plan had to be renegotiated could lead to the banks withdrawing support.

Hewlett-Packard purchase

By Alan Cane

HEWLETT PACKARD, the California-based electronics company, has agreed in principle to buy BT&D, a joint venture between BT and DuPont. Terms were not disclosed, but sources suggested the price was in the low millions of pounds.

BT&D employs 455 people at its Ipswich facility and another 35 in the US and Japan developing and making fibre optic components. It was founded in 1986 to exploit emerging markets for fibre optics in communications.

It is understood that BT and DuPont were prepared to sell the company as part of BT's strategy of getting out of hardware manufacture. Hewlett-Packard, on the other hand, is increasingly focusing on communications as it gears up to become a supplier of "information superhighways" for companies networking their operations globally.

London Atlantic

Net asset value at London Atlantic Investment Trust improved from 80.3p to 87p over the year to March 31.

Net revenue for the 12 months to the end of March was £1.52m (£1.39m) for earnings per share of 3.33p (3.06p). The final dividend is 2.29p for a total of 3.07p (2.95p) for

Fund managers dropping US stocks in favour of Japanese

By Catherine Milton

LEADING UK institutional fund managers strongly prefer Japanese equities to US stock, according to the May survey by Gaultier for stockbrokers Smith New Court.

Some 24 per cent of fund managers said they would increase their holdings in Japanese equities compared with 1 per cent in the December survey.

A balance of 23 per cent claimed they would decrease holdings in US equities against 16 per cent intending to raise holdings in December.

Mr Peter Lyon, global strategist at Smith New Court, said

the Japanese equity market was significantly outperforming the US.

"That disparity suggests there may be a belated shift by UK fund managers toward Japanese equities and away from US equities."

The survey also shows managers moving away from gilt with 14 per cent intending to decrease holdings compared with 9 per cent in March.

Smith New Court said this was prompted by fears about UK inflation which they believe are unfounded.

Managers are more optimistic about the 12-month outlook for UK equities than any other main market; 79 per cent said

NEWS DIGEST

Albert Fisher expands in US

£75.18 at the end of April, against £70.92 a year earlier.

Available revenue for the year climbed from £250,000 to £365,000, giving earnings of 243p (167p). Dividends equivalent to a total of 180p (180p) have already been announced.

In November, the trust made a 1-for-100 share consolidation.

Overseas Trust

Net asset value per ordinary share of the Overseas Investment Trust rose from 274.6p to 350.8p over the 12 months ended March 31. At end-September 1992 the figure stood at 268.8p.

Personal Assets

Personal Assets Trust raised net asset value per share to

After-tax revenue for the half year to March 31 slipped to £452,000 (£469,000). Earnings per share emerged at 1.19p (1.23p). The interim dividend is listed at 0.85p (0.8p).

M Grenfell Equity

Net asset value per ordinary share of the Morgan Grenfell Equity Income Trust stood at 123.8p at March 31 1993. That compared with 89.7p a year earlier and with 94.1p at end-September 1992.

Available revenue for the half year to end-March totalled £541,000 (£323,000), equal to earnings of 2.22p (1.32p). The interim dividend is being doubled to 2p.

Prospect of 25% payout for Payroll creditors

By Richard Gourlay

SOME OF London's leading financial institutions stand to retrieve a quarter of the £25.5m they lost last year when Payroll Services went into liquidation, having failed to forward their clients tax and national insurance contributions to the Inland Revenue.

The first instalment follows a novel agreement between 388 of the 399 creditor banks and agreed in the High Court.

Clifford Chance, the law firm, and Touche Ross, the joint liquidators, believe they have established new precedent in the way that liquidations are carried out.

Touche Ross estimates the voluntary agreement has saved up to three quarters of a million pounds in professional and liquidation costs.

The agreement will give creditors a much earlier sight of their share of the claim than would have been possible under a normal liquidation, which would usually involve legal procedures against the insolvent company.

Lord Justice Parker, ruling on May 10, gave the two financial institutions which have not supported the agreement 28 days in which to object.

The SFO is investigating Payroll Services and allegations of misappropriation of client funds.

Payroll Services was supposed not only to pay its clients' employees - which failure to do so would have led to early detection - it was also supposed to forward PAYE and national insurance contributions to the Inland Revenue.

It is believed some of the missing money went into property investments.

The financial institutions leading the liquidation committed and among the more significant creditors are Credit Agricole, Credanstal, Yamalichi Sakura Finance and Cantor Fitzgerald.

Touche Ross said it could not say at this stage how much of the balance of the missing funds will be retrieved for creditors and when.

R Dutch/Shell planning to rationalise shipping side

By Deborah Hargreaves

ROYAL DUTCH/ Shell, the Anglo-Dutch oil group, plans to rationalise its shipping operations in an effort to cut costs and reduce exposure to increasing environmental liabilities of the oil tanker trade.

Mr Ian McGrath, managing director of Shell International Marine, said the company will reduce the number of large oil carriers currently held in its four deep sea fleets from 42 to 30 by 1997.

At the same time it will merge its four fleets in the UK, the Netherlands, Germany and France and its separate freight

trading organisation into one company based in London. The move will entail losing some jobs among Shell Marine's 350 shore-based staff.

Mr McGrath said 100 jobs will be cut in an effort to make savings in the order of "several millions of dollars."

Mr Ian McGrath, managing director of Shell International Marine, said the company will reduce the number of large oil carriers currently held in its four deep sea fleets from 42 to 30 by 1997.

At the same time it will merge its four fleets in the UK, the Netherlands, Germany and France and its separate freight

effort to reduce its exposure to the risks of liability for environmental damage, the company was trying to carry as much of its own oil in its own ships as was economic. In addition, it had stepped up its inspections of ships chartered.

Shell owns 2 per cent of the world's tanker fleet, but the company said it will lease most of its carriers in future. Freight rates for tankers are extremely low and the world's fleet is getting older. Mr McGrath said rates need to rise before the tanker fleet will be renewed, but he said that 80 per cent of accidents were caused by human error.

Break for the Border placing

chance to play in a top city venue where they can be seen by promoters and record company executives, as well as the public.

In the year ended March 31 1993 turnover came to £41m (£34m) and operating profit to £566,000 (£470,000), giving a margin up from 11.7 to 13.9 per cent. The pre-tax outcome worked through at £477,000 (£361,000).

The placing comprises the issue of 4.1m shares by the company and the sale of 706,000 by existing shareholders.

CROSS BORDER M&A DEALS

| BIDDER/INVESTOR | TARGET | SECTOR | VALUE | COMMENT |
|--------------------------------|--|-----------------------|--------|------------------------------------|
| Reed Elsevier (UK/Netherlands) | Official Airlines Guide (US) | Publishing | £275m | Letter of intent signed |
| Reed Elsevier (UK/Netherlands) | Editions Techniques (France) | Publishing | n/a | Controlling interest agreed |
| Banco Santander (Spain) | Banco de Comercio e Industria (Portugal) | Banking | £101m | Needs Portuguese official approval |
| Alco Standard (US) | Erskine House (UK) | Office equipment | £67.4m | Recommended cash offer |
| Fujitsu (Japan) | Ross Technology (US) | Semiconductors | £15m | Securing chip supply |
| Banque Indosuez (France) | Sheppards (UK) | Stockbroking | £8.8m | Continues Int'l expansion |
| Frederick Cooper (UK) | Spectra Metal Coatings (US) | Metal Coatings | £4.6m | US manufacturing base gained |
| Intercare Group (UK) | RTH (Netherlands) | Mobility aids | £2.9m | Maximum price |
| Microgen Holdings (UK) | EDB (Norway) | Electronic publishing | £1.1m | Buy through Swedish arm |
| Blechim Group (UK) | Sodex (France) | Exhibitions | n/a | Renews European expansion |

MERCURY SELECTED TRUST (SICAV)

Registered Office: 14 rue Léon Thys, L-3630 Luxembourg, R.C. Luxembourg: B.0317

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shareholders of Mercury Selected Trust will be held at 14, rue Léon Thys, Luxembourg, at 11.00 a.m. on 15 June 1993 for the purposes of considering and voting upon the following matters:

Agenda

1. To accept the Directors' and Auditors' reports and to approve the financial statements for the year ended 31 December, 1992.
2. To declare such dividends for the year ended 31 December, 1992 as may be recommended by the Board, in accordance with the dividend policy of the Company and to fix their date of payment.
3. To discharge the Directors from their responsibilities for all actions taken within their mandate during the year ended 31 December, 1992.
4. To re-elect the Directors and to set the maximum number of Directors at eighteen.
5. To approve the remuneration of the Directors.
6. To discharge the Auditors from their responsibilities for all actions taken within their mandate during the year ended 31 December, 1992.
7. To re-elect the Auditors.
8. To decide on any other business which may properly come before the Meeting.

Voting: Resolutions may be passed by a simple majority of the votes cast thereon at the Meeting with no requirement as to quorum.

Voting Arrangements

In order to vote at the Meeting:

• the holders of bearer Shares must deposit their Shares not later than 10th June, 1993 either at the registered office of the Company, or with any bank or financial institution acting as depositary for the Company, and the relative Deposit Receipts which may be obtained from the registered office of the Company must be forwarded to the registered office of the Company to arrive not later than 10th June, 1993. The Shares so deposited will remain blocked until the day after the Meeting or any adjournment thereof;

• the holders of registered Shares need not deposit their certificates but can be present in person or represented by a duly appointed proxy;

• Shareholders who cannot attend the Meeting in person are invited to send a duly completed and signed proxy form to the registered office of the Company to arrive not later than 10th June, 1993. Proxy forms have been sent to registered Shareholders with a copy of this Notice. Spare forms, if required, may be obtained from the registered office. A person appointed a proxy need not be a holder of Shares in the Company: lodging of a proxy form will not prevent a Shareholder from attending the Meeting if he subsequently decides to do so.

17th May, 1993

The Board of Directors

Key Data

| In SFr m | 1991 | 1992 | % Change |
|------------------------|-------|-------|----------|
| Net Revenues | 56.6 | 68.8 | 3 |
| Cash Flow | 18.4 | 19.9 | 8 |
| Net Income | 14.1 | 14.3 | 1 |
| Dividend | 7.2 | 7.8 | 8 |
| Extraordinary Dividend | — | 2.0 | — |
| Total Assets | 387.0 | 400.9 | 4 |
| Capital and Reserves | 109.7 | 89.0 | -19 |
| Staff | 221 | 212 | -4 |

With stocks and bonds more buoyant than in previous years due to easing money market rates, the market has once again failed to achieve satisfactory results in fiscal 1992. The nearly SFr 20m our operations generated in cash flow enabled us to raise our dividend from 24% to 26% while retaining more money to cover capital investments than in the preceding financial year. In conjunction with the restructuring of the SBC group's portfolio management

activities, the major development in our financial situation last year was the distribution of an extraordinary dividend amounting to SFr 27m. As a result, the capital and reserves reported in the balance sheet fell to SFr 89m from 110m the previous year, following the allocation of 1992 net income. Even so, at over 20% of total assets and over a third of borrowed funds, they are still extremely large compared with statutory requirements.

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Notice of Partial Redemption

ANSETT AIRCRAFT FINANCE LTD

USD 185,000,000

Floating Rate Notes due 2001

Notice is hereby given pursuant to paragraph 10 of "Mandatory Redemption by the Issuer" Part V of the "Certain Interest Payment Dates" of the Terms and Conditions of the Bonds, the following Bonds

AIOC acquires metals unit from Axel Johnson

By Kenneth Gooding,
Mining Correspondent

AIOC CORPORATION, a privately-owned New York-based company, is being catapulted into the ranks of the world's leading metals trading groups by acquiring Axel Johnson's raw materials trading subsidiary from the Swedish conglomerate.

Mr Alan Clingman, 38, chairman of AIOC and one of its main shareholders, would not give details of the cost of the acquisition, but said both AIOC and Axel Johnson Resources (AJR) had annual sales of more than \$1bn.

The merger would make AIOC the biggest independent US-based physical metals trad-

ing group, he said. It would give AIOC the chance to "fill a void" in its international operations because AJR would provide a strong business in Europe.

Mr Clingman, who with his partner Mr Alexander Krasner has rapidly expanded AIOC since taking over six years ago, said: "It is a very logical fit for us. They are strong where we are weak and vice versa."

AIOC has substantial international operations which are strong in the Commonwealth and other parts of the former Soviet Union, where it now has eight offices. The group handles the full range of ferrous products from iron ore through specialty steel, including ores,

COMPANIES AND FINANCE

Spanish credits fuel \$5bn loan speculation

By Richard Waters

ferro alloys, speciality alloys, pig iron and steel in all its forms, as well as aluminium and its raw materials, bauxite and alumina.

AJR will add copper to the list for the first time and substantially increase AIOC's nickel business because the Swedish company has a contract to import nickel, copper and cobalt to Europe from Norilsk in Russia, the world's biggest nickel producer.

AIOC employs about 200 people and AJR about 100. Mr Dag Björström, AJR's managing director, will join the AIOC board. Mr Clingman said there would be opportunities to rationalise where both companies had offices in the same city.

Singapore Airlines slips 14.8%

By Kieran Cooke
in Kuala Lumpur

SINGAPORE Airlines (SIA), consistently one of the world's most profitable airlines, has finally succumbed to the effects of the recession in much of the industrialised world.

For the year ended March, the airline saw pre-tax profits slide by 14.8 per cent to \$845m (US\$651m), compared with 1991-92. Turnover was 4.2 per cent higher at \$5.65bn.

Lower tax provisions due to the availability of high capital allowances help limit the damage lower down the profit and loss account, with net earnings slipping 8.4 per cent to \$850m.

SIA blamed recession in the industrialised world, intense competition and the strong Singapore dollar. There were no aircraft disposal profits.

The airline, excluding cargo, engineering and other group subsidiaries, made pre-tax profits of \$875m - down 26.5 per cent - on revenues 2.4 per cent higher at \$5.135bn.

SIA said the transfer of the airline company's engineering activities to a separate engineering subsidiary partially contributed to the fall in company profits.

Last year, SIA increased its capacity by nearly 18 per cent. Four new destinations - New York, Durban, Madrid and

Hanoi - were added during the year. Passenger and cargo failed to keep pace with this increase in capacity. The load factor dropped more than 2 per cent to 67.8 per cent, with the passenger seat factor down 2.2 per cent and cargo down 1 per cent. The yield - the revenue earned per passenger or tonne of freight - dropped by more than 10 per cent.

Analysts said that in spite of the fall in profits, SIA continued to outperform most of the world's airlines. They pointed out that SIA's performance improved slightly in the second half of 1992-93, and that the airline was sitting on a comfortable cash cushion.

Thai Airways declines to Bt449.6m

By William Barnes in Bangkok

THAI Airways International reported a decline in second-quarter earnings to Bt449.6m (\$18m) from Bt521.1m in the same period a year earlier.

The results represent a substantial improvement on the first quarter, when net profits tumbled to Bt120m from Bt522.2m.

Profits for the first six months were Bt568.4m com-

pared with Bt1.31bn in 1992.

The company had predicted that a stronger performance from domestic services and cost cutting would help patch up earnings in the second quarter.

The airline has been hit by increased costs, falling demand and fierce competition. Gross revenues in the first quarter were little changed but operating revenues dipped by almost 3 per cent.

The airline included aircraft sales in its figures, which partly explained the big swings in profits.

Parmalat package to raise L427bn

By Haig Simonian in Milan

PARMALAT, the acquisitive Italian dairy products group is raising L427bn (\$390m) through a rights issue to buy out the controlling Tanzi family's minority stake in its main operating subsidiary and create funds for growth.

The rights issue will be preceded by a share split which will reduce nominal value to L1,000 and raise the number of ordinary shares to 715m. Parmalat will then make a one-for-10 rights issue at L1,000 a share.

In a transaction expected to be announced this week, Ajesa, a company set up as a refinancing vehicle for the Expo '92, is to seek the equivalent of Pta70bn (\$603m).

The loan will be denominated in another European currency, probably the peseta, according to one of the banks leading the transaction. Last Thursday's devaluation of the peseta has effectively decreased the size of the loan, in Ecu terms, by 8 per cent.

Ajesa, which carries a guarantee from the Kingdom of Spain, has taken over the assets and liabilities from the Expo in Seville. The spread on the seven-year loan, of just 25 basis points over Libor, was described by one banker as very aggressive. The loan is being led by Argentaria, ABN Amro and Deutsche Bank.

The loan will look tightly

priced when set against a DMO300m (\$188m), five-year loan for RTVE, the Spanish state-owned television company, which was launched on Friday by Chemical Bank. The margin on that facility, which according to Chemical has been accorded zero-weighting for capital adequacy purposes by the Bank of England, is wider at 35 basis points.

Speculation continued last week that the Kingdom was

planning a standby credit facility, as a back-up for its commercial paper programme. However, no terms are believed to have been agreed.

• Repsol, the Spanish oil and chemicals group, reported a slight improvement in first-quarter profits. Operating profits rose to Pta39.4bn from Pta24.4bn in the opening three months of 1992. Net earnings totalled Pta23.6bn, up from Pta21.4bn.

See International Capital

Markets

Shareholders taking up their rights will be offered two free warrants for every six new shares subscribed. Each warrant will give holders the right to buy one new ordinary share at L1,000 between 1997 and 1999.

About half the funds from the rights issue will be used to buy out the 22 per cent outstanding stake in the Parmalat operating company not held by

Parmalat Finanziaria, the stock market-listed holding company.

The pricing formula for the acquisition of its stake is complex. However, the purchase will cost Parmalat Finanziaria an estimated L420bn. Meanwhile, the Tanzi will

subscribe to the rights issue, with Colonial buying just over 50 per cent of the shares on offer at a cost of L213.7bn.

The remaining funds from the rights issue will be used to finance expansion. Parmalat has grown rapidly in recent years and this year expects sales to rise to about L280bn from L636bn in 1992.

Although it has given no indication of imminent takeover targets, it is known to be bidding for the milk and tinned vegetable interests of the state-owned SME foods group currently being privatised.

Swiss Bank Corp to cut 200 jobs

SWISS Bank Corporation will reorganise its North American operations and cut 200 jobs this year, AP-DJ reports from Zurich.

The bank said the objective was to create a powerful capital markets and treasury and corporate finance franchise, complemented by a funds management and private banking strategy.

While it was eliminating existing duplication, the bank said it expected a "substantial potential for head-count expansion in the years to come".

SBC has combined its former corporate and merchant banking units to form a single North American merchant banking group. It is integrating its support and staff functions to create single units across business lines wherever possible.

It will concentrate its West Coast client coverage in its San Francisco office and close its Houston office by the end of the third quarter.

The bank said the realignment was driven by its continued strategy to build an integrated merchant and investment bank.

Areas most affected by the job reductions were merchant banking, support, logistic and staff units, the bank said.

In the merchant banking group, SBC aims to strengthen its position in credit portfolio management and "to focus on obtaining advisory based mandates in the US, Canada and Latin America."

Alps Electric plunges to Y1.95bn

By Michiyo Nakamoto in Tokyo

ALPS Electric, which supplies parts to consumer and other electronics manufacturers, saw pre-tax profits fall to Y1.95bn (\$17.5m) for the year to March 1993.

This compared with Y7.02bn in the previous year, and was due to the fall in both corporate and consumer spending.

The company expected difficult conditions to continue and forecast that it would only break even at the pre-tax level and fall into net loss in the current year.

The decline came largely as a result of the weakness in the Japanese and European mar-

kets, Alps said. In Japan, production in the electronics industry fell by 12 per cent according to industry estimates.

Alps' sales fell 14 per cent to Y322bn from Y359bn while net profits are expected to fall 78 per cent to Y1.95bn.

Sales of electronic parts to colour TV and VTR manufacturers were particularly weak, falling 25 per cent followed by a 31 per cent fall in sales to audio manufacturers.

Sales to the information and telecommunications industries were depressed at home but it was helped by increased sales to the US and saw overall sales decline just 1.7 per cent.

Siderca seeks control of Tamsa

By Darren Fraser
in Mexico City

SIDERCA, the Argentine steel tube maker, is set to take effective control of Tubos de Acero Mexico (Tamsa), Mexico's only manufacturer of steel tubes.

This follows agreement by important Tamsa shareholders to set up a trust of 20m shares in which the Argentine company will have majority interest.

Tamsa's shareholders voted to let Siderca's international division buy shares not taken up in a \$75m Tamsa rights issue.

The two moves should enable Siderca to take operating control of Tamsa, although

the Mexican steel tube company will continue to maintain its separate identity.

The deal underscores Siderca's ambitions to consolidate its share of the international steel tube market.

Siderca recently reached agreement with Confab of São Paulo, Brazil to swap 30 per cent of each other's shares.

Siderca is Argentina's largest private exporter, with annual production of seamless steel tubing of about 750,000 tonnes a year, most of which is exported to more than 50 countries.

Tamsa, which had sales last year of 919m new pesos (\$286m), has suffered recently from strong international com-

petition. It has also been affected by the restructuring of Petroleos Mexicanos, its main client.

The Tamsa rights issue is for 25-28 per cent of Tamsa.

Tamsa is listed on the New York stock exchange.

Siderca will have the right to buy up those shares not subscribed to.

The issue had been opposed by the State of Wisconsin investment board, which has a 7 per cent holding in Tamsa.

• Alfa, the Mexican industrial conglomerate, is set to launch an initial public offering of 15 per cent of the capital of its steel subsidiary Hylamex.

The offering is expected to raise \$150m-\$200m.

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Genesis Emerging Markets Fund Limited

(Incorporated and registered with limited liability under the laws of Guernsey, registered No. 217-000)

Placing by

S.G. Warburg Securities Ltd.

of
4,500,000 'C' Shares at US\$10.00 per share
and Open Offer of up to 4,000,000 'C' Shares
at US\$10.00 per share

| Share Capital | | | |
|----------------------|------------|------------|------------------|
| | Authorised | Issued | |
| Founders Shares | \$ 1,000 | 1,000 | 1,000 |
| Unclassified Shares | 250,000 | 25,000,000 | |
| Participating Shares | | | 54,331 5,433,113 |
| "C" Shares | 85,000 | 8,500,000 | 85,000 8,500,000 |
| | | 336,000 | 140,331 |

* Assumes the Placing and the Open Offer are fully subscribed

Genesis Emerging Markets Fund Limited is a closed-ended investment company which was formed to invest in emerging stock markets. Its Participating Shares were admitted to the Official List of the London Stock Exchange in July 1989. Listing particulars will be available during normal business hours on any weekday, Saturdays and bank holidays excepted, up to and including 31st May, 1993 from:

Genesis Emerging Markets Fund Limited,
P.O. Box 208,
Bermuda House,
St. Julian's Avenue,
St. Peter Port,
Guernsey

S.G. Warburg Securities Ltd.,
1 Finsbury Avenue,
London EC2M 2PA

Genesis Investment Management Limited,
21 Knightsbridge,
London SW1X 7LY.

Copies of the listing particulars are also available from the Company Announcements Office, London Stock Exchange, London Stock Exchange Tower, Old Broad Street, London EC2N 1HP, up to and including 19th May, 1993.

17th May, 1993

National Westminster Bank

(Incorporated in England with limited liability)

US \$500,000,000 Junior FRNs

Notice is hereby given that the Rate of Interest has been fixed at 5% and that the interest payable on the relevant Interest Payment Date November 17, 1993 against Coupon No. 19 in respect of US \$500,000 nominal of the Notes will be US \$638.89 and in respect of US \$5,000 nominal of the Notes will be US \$127.78.

On November 17th, 1993 interest of US \$9,347.22 will be due per US \$10,000 Note for Coupon No. 11.

Banque Indosuez Luxembourg S.A.
Fiscal and Agent Bank

RJB MINING PLC

FLOTATION REGISTRATION HELPLINE

UK GILTS

Prices stalled by concerns over next auction

GILT prices moved sideways in volatile trading as the market found little stimulus to higher prices. A dominant concern was that the next gilt auction, scheduled for May 26, will force up yields.

With a rush of figures this week about the UK economy, many investors were wary of doing much buying and selling of gilts. The Danish referendum tomorrow on Maastricht and the Bundesbank council meeting on Thursday - which some believe will decide on another cut in interest rates - added to the sense of nervousness.

This month's auction is likely to be of a further £3bn or so of stock in the 10-15 year maturity range, with further details being announced tomorrow.

At the same time, the Bank will publish its latest quarterly report on inflation, which is expected to comment in detail

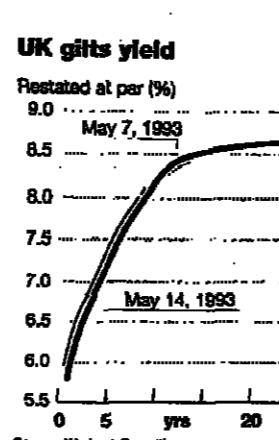
on monetary developments of recent months and the fact that pressures on prices may be starting to re-appear on fragile signs of recovery.

In recent weeks, the Bank's regional agents - a network of people around Britain who report once a month to Bank officials in London about economic trends - have indicated that more companies are keen to pass on to customers rising costs arising from wages and materials.

This trend is seen in the Bank as worrying and underlining the need for caution in handling any possible adjustments in interest rates in the coming months.

There has been some satisfaction at the Bank at the relatively good reception among small, retail investors for gilts in recent weeks.

Even so, a great deal of optimism is needed to believe that the £50bn or so of gilts which



is as high as £3.5bn, according to some theories, in which case a new bout of anxiety may be triggered among investors thinking that the £50bn gilts for official gilt sales is on the low side.

With auctions arriving at the rate of one a month, some in the gilt market have been trying to make the case that the Bank should have decided on a policy of having one auction every two months, in which case there would have been longer periods in which the market could have traded free from auction jitters.

That option has been considered by the Bank but ruled out on the grounds that the large volume of stock - up to £7bn or £8bn a time - would have been far too much stock for the gilt market to absorb with comfort.

Attention this week will focus on the latest UK unemployment data, which is due to

be released on Thursday. The consensus forecast for a rise of 15,000 last month reflects the widespread scepticism that unemployment has turned the corner so early in a recession, with many dismissing the seasonally adjusted falls in February and March as freak results.

The consensus for a year-on-year rise in the retail prices index last month will turn out to be 1.5 per cent or, excluding mortgage interest payments, up 3.1 per cent on the year. These details are due to be announced on Friday.

The economic data this week follow the generally encouraging inflation figures from last week, which showed that prices of raw materials and fuel purchased by UK manufacturing industry rose by 7.2 per cent in the 12 months to April, compared with a rise of 8.4 per cent in the year to March.

The output prices index - the prices of manufactured products as they leave the factory gates - rose by 3.8 per cent in the year to April, compared with 3.7 per cent on the year to March.

This trend continues to give the impression that rising prices are not a pressing problem.

Although the figures added some life to the gilt market, prices fell back later in the week, partly because worse than expected inflation data from the US unsettled bond markets on Wall Street.

The output prices index - the prices of manufactured products as they leave the factory gates - rose by 3.8 per cent in the year to April, compared with 3.7 per cent on the year to March.

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INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BONDS

Danish vote may prove watershed for Ecu sector

DENMARK'S second referendum on the Maastricht treaty is likely to prove a watershed for the Ecu bond market.

Last week, dealers reported a spurt of buying activity ahead of the May 18 referendum, as positive sentiment grew on the chances for a Yes vote. In the run-up to the election, the level of decided Yes voters has consistently run at about 60 per cent. In addition, a wave of enthusiasm was generated by the devaluations of the peseta and the escudo on Thursday.

According to dealers, a Yes vote is now largely discounted in the market. But it seems clear that, while a Yes vote would help restore confidence in the sector, the market is not about to recover all the ground lost in the last year.

A year ago the Ecu bond market was riding high. Ecu bonds had become a component of many large international bond portfolios, and were traded as an additional European government bond market.

On the back of the so-called "convergence" theory - that European interest rates would converge on the path to European monetary union - Ecu bond yields fell rapidly.

Before the first Danish referendum on June 2 1992, actual Ecu bond yields were 60 basis points

below the theoretical yield curve (calculated according to the proportionate bond yields of the Ecu's component currencies).

The only rationale for the premium level of Ecu bonds was that they were set to form the single European bond market.

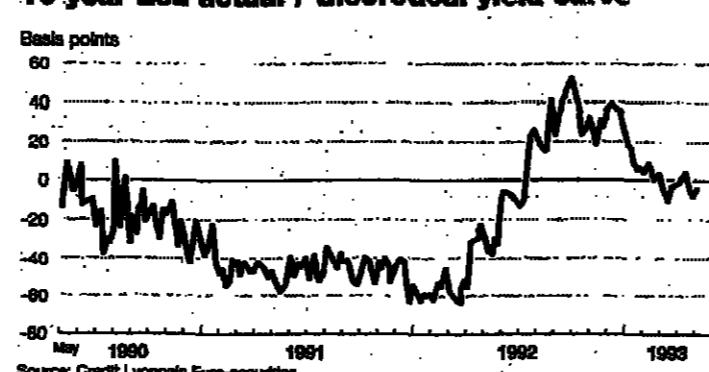
In the wake of the June referendum, when that assumption was severely tested, the heavy supply of new issues was cut off overnight and liquidity disappeared. Then, pressures on the European exchange rate mechanism further crushed confidence in the sector, and by September actual yields were 60 basis points higher than the theoretical curve.

However, the market has staged something of a recovery this year, and with actual yields now about 10 basis points through the theoretical curve, dealers believe it to be more rationally based.

There are some reasons to argue that the market could rally sharply in the event of a Yes vote.

The market is flat to slightly long ahead of the referendum. Last year, the market's collapse was exacerbated because traders had very long positions ahead of the vote, either for speculative purposes or because they had substantial inventory left over from new issues. This year, retail investors and asset swappers

10 year Ecu actual / theoretical yield curve



Source: Credit Lyonnais Euro-securities

have taken excess paper out of the market. This means that the risk of a structural collapse has been removed, according to Mr Steve Major, an analyst at Credit Lyonnais.

He believes that yields could fall to 30 basis points through the theoretical yield curve on a Yes vote, or rise to 30 basis points above the theoretical curve on a No vote.

However, he cautions that the ratification delay in the UK and constitutional questions over German ratification mean that the uncertainty is not over.

A Yes vote should help pave the way for a revival of activity in the market. Finland launched

primary market. According to IFR Securities study, only 14 new issues have been launched in the Ecu market since the last Danish vote, though both the French and UK governments have restored their Ecu programmes.

A number of key borrowers are expected to tap the market if conditions improve.

The European Community and the European Investment Bank have both maintained their presence in the market and are expected to return.

In addition, Finland, Sweden and Spain are all said to be looking at the market. Finland launched

an Ecu500m issue in February.

There are also hopes that Belgium will revive its plans to develop its own Ecu government bond programme, shelved after the market collapsed.

However, even if the market rallies, dealers believe that its status as a quasi-government bond market will not return.

Many institutional investors still have not returned to the market, and not all of them will be persuaded to change their minds by a Yes vote.

"The Ecu has returned to trading as a basket currency," said Mr Michael Burke, an economist at Citibank.

"Only the most die-hard enthusiast" can expect a return to its previous status, he added.

• The Shenzhen stock exchange plans to take a series of measures aimed at lifting overseas interest in its flagging market for B-shares. Reniter reports from Beijing. It will unify its listing and currency clearing, give seats to overseas securities dealers and reduce the time lapse between issuing and marketing of B-shares.

The exchange says it will work to ensure more information on B-share transactions.

Tracy Corrigan

RISK AND REWARD

Employers question the pooled approach to pension provision



IS THE UK government sufficiently imaginative in devising debt securities that investors really want? For an increasing portion of the pensions industry, the answer is no.

Pension fund investment is aimed at meeting specific requirements far into the future. Ideally, investments should grow in line with average earnings during an individual's lifetime and thereafter, broadly in line with inflation. Sadly, investment professionals note, there is nothing to provide the former, and the vehicle which provides the latter, in the form of index-linked gifts, still has many shortcomings.

Individual ownership of one's pension appears to be the ideological underpinning of government policy.

The old-fashioned pooled approach to pension provision, which guaranteed a percentage of final salary upon retirement, is increasingly being questioned by employers who say it is too costly. Moreover, the government is taking the line that such pools are open to abuse by employers and receive too-generous tax breaks.

Thus, the UK appears headed in the direction of personal pensions and so-called money purchase pensions at the expense of final salary schemes. But even the most ardent supporters of these schemes will concede their greatest shortcoming: volatility. These vehicles simply do not provide the certainty of benefit which final salary schemes guarantee.

The pooled approach of defined benefit schemes allows investment managers to spread risks and rewards over many people and across several generations.

Money purchase and personal pensions simply build up at a rate roughly in line with stock markets. "Consider two people whose retirement is separated by Black Monday of 1987," said Mr Ron Spill, director of pensions at Legal and General. "The difference in the value of their pensions is 20 per cent."

Moreover, because of the volatility in gilt yields, the monthly benefits which can be purchased for the same lump-sum annuity vary sharply even over relatively short

Norma Cohen

| NEW INTERNATIONAL BOND ISSUES | | | | | | | | | |
|---------------------------------|--------|-----------|----------|---------|---------|-------------------|--|---------------------------------------|-------------------|
| Borrower | Amount | Maturity | Coupon % | Price | Yield % | Launch spread bp | Book runner | Borrower | Amount |
| US DOLLARS | | | | | | | | CANADIAN DOLLARS | |
| BellSouth Telecommunications | 500 | Jun. 1998 | 5.25 | 99.56R | 5.347 | +25% (5/16-93) | Morgan Stanley Int'l. | Bell Canada | 200 |
| Republic of Venezuela | 150 | May. 1998 | 9 | 100R | 9.0 | - | Bankers Trust/CSFB | Swedish Export Credit | 100 |
| Republic of Italy | 500 | Jun. 1998 | 5.825 | 99.52R | 5.737 | - | Morgan Stanley | Council of Europe | 100 |
| Banc Américas | 500 | May. 1998 | (e) | 100R | - | - | Kidder Peabody | 7.623 | +50.26% (5/16-93) |
| Banc David | 100 | May. 1997 | 1.375 | 100 | - | - | Daiwa Europe | Hambros Bank | 7.681 |
| Banco Popular | 500 | Nov. 1998 | 10.5 | 98.40R | 11.25 | +725% (6) | Bankers Trust/CSFB | Daiwa Europe | - |
| Kingdom of Sweden | 1,500 | Jun. 1998 | 4.75 | 99.70R | - | - | Merrill Lynch Int'l/UBS | - | - |
| Gen. Electric Cap. Corp. | 200 | Jun. 1998 | 4.375 | 99.70R | 4.472 | +16% (4/16-93) | Merrill Lynch Int'l/UBS | Expoportuno | 150m |
| Shearson Lehman Brothers | 150 | Jun. 2003 | (e) | 99.875 | - | - | Shearson Lehman Brothers | Bayerische Vereinbank | 200m |
| Deutsch-Südostdeutsche | 50 | Dec. 1995 | 3 | 99.75R | 8.111 | +408% (6) | Dresdner Bk | 100m | Jun. 1998 |
| First International Fundholders | 100 | Jun. 1998 | 4.95 | 100R | - | - | Salomon Brothers | 10.25R | 10.125 |
| First International Fundholders | 300 | Jun. 1998 | (e) | 100R | - | - | Salomon Brothers | 10.25R | 10.125 |
| First International Fundholders | 100 | Jun. 2000 | (e) | 100R | - | - | Salomon Brothers | 10.468 | - |
| VEN | | | | | | | | San Paolo, Turin | - |
| International Finance Corp. | 400 | Jun. 1998 | 4.375 | 99.76R | 4.428 | - | UBS | 10.468 | - |
| Canon Inc. | 200 | Aug. 1997 | 4.65 | 100.195 | 4.593 | +63% (4.7%-93) | Nikko Europe | 100m | May. 1998 |
| Suntacomo Realty & Dev. | 200 | May. 1998 | 4.95 | 100.20R | 4.902 | - | Daiwa Europe | 9.923 | +76% (7/16-93) |
| Suntacomo Realty & Dev. | 200 | Jul. 1997 | 4.70 | 100R | 4.694 | - | Nomura Int'l. | 7.621 | +38% (6) |
| D-MARKS | | | | | | | | Hambros Bank | - |
| Nichi Co. (e) | 400 | May. 1997 | 2.75 | 100 | - | - | UBS | - | - |
| LGI Finance | 300 | Jun. 1998 | 6.25 | 101.65 | 5.884 | - | Nomura Int'l. | - | - |
| The Euro, Coal & Steel Corp. | 135 | Jun. 1998 | 6.125 | 101.07 | 5.875 | - | Trinkaus & Burkhardt | - | - |
| FRANCHE FRANCE | | | | | | | | Capcom | |
| European Investment Bk (e) | 25m | May. 1998 | 6% | 99.54R | 6.859 | +10% (11/16-93) | CCF | 300 | May. 1997 |
| Pechiney Int'l. (e) | 15m | Jun. 2000 | 7.75 | 99.58R | 7.83 | - | Capcom | 1.125 | 100 |
| Ille de France | 800 | Jun. 2001 | 7.25 | 99.64R | 7.310 | +31% (6/16-93/01) | BNP | 4.165 | - |
| STERLING | | | | | | | | Capcom Co., Ltd. | |
| McDonald's Corporation | 100 | Jun. 2000 | 8.50 | 98.85R | 8.574 | +40% (6/16-93) | (Incorporated with limited liability in Japan) | 12,000,000,000 | |
| Land Securities | 150 | Sep. 2000 | 7 | 100R | - | - | | 11/2 per cent. Convertible Bonds 1997 | |



MATRA-HACHETTE MERGER

MATRA FAIR VALUE COMPENSATION CLAIMS GROUP

A group of present and former shareholders of Matra SA is being organized under the management of GPSC to pursue potential claims for additional compensation to shareholders arising from the terms of the merger of Matra SA with Hachette SA in December 1992.

For further information, please contact:

GLOBAL PROXY SERVICES CORPORATION
Box 65, Lincoln Center MA 01773 USA
O +1 617 259 8282 (tel) +1 617 259 9525 (fax)

Notice of Interest Rate

To the Holders of

The United Mexican States Collateralized Floating Rate Bonds Due 2019

NOTICE IS HEREBY GIVEN that the interest rates covering the interest period from May 17, 1993 to November 17, 1993 are detailed below:

Series Designation Rate Interest Amount Interest Payment Date
USD Discount Series C 4.07813 Pct. P.A. USD 20.84 Per USD \$1,000 November 17, 1993
CAN Discount Series G 6.3125 Pct. P.A. CAN 32.36 Per CAN 1,000 November 17, 1993

May 17, 1993

PLACER DOME INC.
Notice is hereby given that a regular quarterly dividend, being Dividend No. 24 of six and one-half cents (6 1/4) U.S. per Common Share, has been declared payable on June 28, 1993 to shareholders of record at the close of business on May 28, 1993.

Shareholders with addresses in Canada or Australia will be paid the equivalent amount in the currency of their respective countries.

BY ORDER OF THE BOARD
John A. Eckersley
Vice-President, Secretary and General Counsel

May 6, 1993

This announcement appears as a matter of record only.

14th May, 1993

CAPCOM

CAPCOM CO., LTD.

(Incorporated with limited liability in Japan)

ISSUE PRICE 100 PER CENT.

Nomura International

Nikko Europe Plc

Cazenove & Co.

Goldman Sachs International Limited

Société Générale

Mitsubishi Finance International plc

Tokai Bank Europe Limited

WORLD STOCK MARKETS

CANADA

| Sales Stock | High | Low | Close Chg | Sales Stock | High | Low | Close Chg | Sales Stock | High | Low | Close Chg | Sales Stock | High | Low | Close Chg |
|--------------------------------------|-------|-------|-----------|-------------------|------|------|-----------|--------------------|------|------|-----------|--------------------|------|------|-----------|
| TORONTO | | | | | | | | | | | | | | | |
| 4 pm close May 14 | | | | 500000 Denison A | 39 | 30 | -3 | 186376 Macdonald | 57.3 | 57.3 | +1.4 | 5539 Stora Enso A | 57.3 | 57.2 | -0.1 |
| Quotations in cents unless marked \$ | | | | 8001 Denison B | 42.5 | 42.5 | +0.5 | 279728 Macmillan B | 20.7 | 20.4 | -0.3 | 1500 Shell Can A | 53.9 | 53.6 | -0.3 |
| 11428 Apollo Pr | 15.5 | 15.5 | +1.5 | 581210 Esho Corp | 13.5 | 13.5 | +0.5 | 13300 Sherritt | 51.5 | 51.5 | +0.5 | 1005 SNC Corp | 51.4 | 51.3 | -0.1 |
| 11429 Air Can | 3.40 | 3.30 | -0.5 | 202610 First Call | 17.5 | 17.5 | +0.5 | 102120 Metc T&T | 20.5 | 20.5 | +0.5 | 131212 Southern | 13.4 | 13.3 | -0.1 |
| 32020 Alcan En | 21.0 | 21.0 | +1.5 | 122222 Duncor Inc | 55.5 | 55.5 | +0.5 | 15203 Metc Corp | 8.4 | 8.4 | +0.5 | 13370 Stora Enso | 17.5 | 17.5 | +0.5 |
| 510249 Am Best | 5.16 | 5.16 | +0.5 | 3840 Du Pont A | 54.5 | 54.5 | +0.5 | 1914 MDS Min Corp | 13.4 | 13.3 | -0.1 | 13370 Stora Enso | 17.5 | 17.5 | +0.5 |
| 673000 Alcoa Gt | 15.13 | 15.13 | +1.5 | 106533 Euro Net | 52.7 | 52.7 | +0.5 | 102022 Motiva Min | 10.5 | 10.5 | +0.5 | 13370 Stora Enso | 17.5 | 17.5 | +0.5 |
| 323576 Bc Motor | 9.25 | 9.25 | +0.5 | 172690 Fluorochem | 16 | 16 | +0.5 | 17100 Motor Corp | 315 | 315 | +24.5 | 41100 Talcott Corp | 52.5 | 52.4 | -0.1 |
| 313850 Bc Soc Gen | 22.5 | 22.5 | +0.5 | 480000 Gafco | 4.0 | 4.0 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 |
| 11308 Bc Sopar A | 7.03 | 7.03 | +0.5 | 573200 Fanning x | 17.5 | 17.5 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 |
| 455689 Bcs Soc Gen | 84.4 | 84.4 | +4.5 | 501122 Ford A | 12.5 | 12.5 | +2.5 | 201857 Thomson | 14.5 | 14.5 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 |
| 137200 Bc Soc Gen | 55.5 | 55.5 | +0.5 | 499 Four Seas | 15.5 | 15.5 | +0.5 | 210988 Transcan P | 16.5 | 16.5 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 |
| 104000 Bocat C | 11.2 | 11.2 | +0.5 | 500150 Mcdonell | 14.5 | 14.5 | +0.5 | 124400 Transcan T | 14.5 | 14.5 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 |
| 741300 Bocatc Breakout | 28 | 28 | +2.5 | 202000 Novacorp | 12.5 | 12.5 | +0.5 | 55775 Tricor A | 17 | 17 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 |
| 73771 Bc Tcl | 5.20 | 5.20 | +0.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 1405 Unicorp | 17.5 | 17.5 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 |
| 114100 Bocatc | 21.0 | 21.0 | +0.5 | 500000 Novacorp | 12.5 | 12.5 | +0.5 | 27158 Unicorp | 17.5 | 17.5 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 |
| 5716 Bremmec | 5.05 | 5.05 | +0.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 510 Unicorp | 7.5 | 7.5 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 |
| 653000 Bce Inc | 5.5 | 5.5 | +0.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 171212 Novacorp | 10.5 | 10.5 | +0.5 | 128400 Teekay Corp | 25.5 | 25.5 | +0.5 |
| 820200 Cambie | 5.16 | 5.16 | +0.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 192215 Bemondi | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 105334 Bem Valley | 13.2 | 13.2 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 100561 Bensell | 10.0 | 10.0 | +1.2 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 202022 Bensell | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 101307 Bensell | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 1014000 Bensell | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 102000 Bensell | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 102000 Bensell | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 102000 Bensell | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 102000 Bensell | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 102000 Bensell | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
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| 102000 Bensell | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
| 102000 Bensell | 11.5 | 11.5 | +1.5 | 102000 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 12.5 | 12.5 | +0.5 | 128400 Novacorp | 25.5 | 25.5 | +0.5 |
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| 041-240 2233 | | | | | | | | | |
| Sum Alliance Group | | | | | | | | | |
| Cont'd | | | | | | | | | |
| AIA Equity | | | | | | | | | |
| 150 St Vincent St, Glasgow | | | | | | | | | |
| 041-240 2233 | | | | | | | | | |
| Royal Standard Life Assurance Ltd | | | | | | | | | |
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| AIA Equity | | | | | | | | | |
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGE AND MONEY MARKETS
Focus on the Danes

TOMORROW'S Danish referendum on the Maastricht treaty will be the principal focus in foreign exchange and money markets this week writes James Blitz.

In recent days, it has looked increasingly likely that Denmark will vote Yes to the treaty.

A Gallup opinion poll which was published on Friday in a leading Danish daily newspaper showed that support for the Yes camp had widened to 50 per cent with 32 per cent of people opposed.

UK clearing bank base lending rate
6 per cent
from January 26, 1993

This compared to a 49-33 per cent lead published in a Gallup survey the previous day.

There are even suggestions that a No vote would not immediately threaten the Danish krone's position in the European exchange rate mechanism's grid.

Mr Mads Jacobsen, a vice director at Den Danske Bank, said on Friday that the April unemployment figures due out on Thursday.

£ IN NEW YORK

| May 14 | Close | Previous Close |
|-----------|---------------|----------------|
| 2 Spot | 1,5295-1,5295 | 1,5219-1,5226 |
| 7 month | 1,528-1,5279 | 1,526-1,5279 |
| 3 months | 1,526-1,526 | 1,524-1,525 |
| 12 months | 1,526-1,526 | 1,524-1,525 |

Forward premiums and discounts apply to £s US

STERLING INDEX

| May 14 | Close | Previous Close |
|----------|-------|----------------|
| 8.20 am | 78.7 | 79.8 |
| 10.00 am | 78.7 | 79.8 |
| 11.00 am | 78.5 | 79.8 |
| 1.00 pm | 78.7 | 79.8 |
| 2.00 pm | 78.8 | 79.8 |
| 3.00 pm | 78.8 | 79.8 |
| 4.00 pm | 78.8 | 79.7 |

Forward premiums and discounts apply to £s US

CURRENCY MOVEMENTS

| May 14 | Bank of England Index | Morgan Guaranty Changes % |
|-------------------|-----------------------|---------------------------|
| Sterling | 80.0 | -30.15 |
| US Dollar | 64.3 | -13.80 |
| Canadian Dollar | 94.0 | -1.62 |
| Australian Dollar | 114.3 | -1.52 |
| Belgian Franc | 115.5 | -1.12 |
| Danish Krone | 117.8 | +1.12 |
| D. Swiss Franc | 111.2 | -2.73 |
| Dutch Guilder | 119.3 | +0.30 |
| Euro | 102.3 | -1.00 |
| Swiss Franc | 102.5 | -3.09 |
| Yen | 106.9 | +10.20 |
| Peseta | 92.2 | -27.77 |

Morgan Guaranty changes: average 1960-1992. Bank of England rates: Average 1985-1992. Rates for May 13

CHICAGO

| U.S. TREASURY BONDS (90%) \$95 \$100,000 32nds of 100% | Close | High | Low | Prev. |
|--|--------|--------|--------|---------|
| Jun 110-18 | 110-22 | 109-31 | 110-14 | 109-21 |
| Sep 105-42 | 107-07 | 107-17 | 107-31 | 107-21 |
| Mar 105-31 | 107-02 | 106-18 | 106-22 | 106-18 |
| Dec 105-23 | 107-07 | 106-18 | 106-21 | 106-18 |
| Oct 103-27 | 103-18 | 103-18 | 103-21 | 103-18 |
| Jan 105-31 | - | - | - | - |
| Feb 105-23 | - | - | - | - |
| Mar 101-15 | - | - | - | -101-00 |

U.S. TREASURY BILLS (90%) \$1 in \$1000面額 of 100%

| Jun | Close | High | Low | Prev. |
|-----------|-------|-------|-------|-------|
| Jun 95.88 | 97.00 | 96.88 | 97.01 | 96.88 |
| Sep 95.88 | 96.88 | 96.84 | 96.88 | 96.87 |
| Dec 95.88 | 96.88 | 96.87 | 96.88 | 96.87 |
| Mar 95.49 | 95.03 | 95.41 | 95.55 | |

Previous day's open: £s 97.3131 Pts 605.135 Pts 13.050 (all currencies)

Previous day's volume: £s 5,436 Pts 605.135 Pts 13.050 (all currencies)

PHILADELPHIA SE 60 OPTIONS

| Strike | Close | High | Low | Prev. |
|--------|-------|------|------|-------|
| 7.50 | 6.23 | 6.71 | 7.39 | 0.02 |
| 8.00 | 6.33 | 4.29 | 5.89 | 0.02 |
| 8.50 | 6.54 | 6.54 | 5.54 | 0.02 |
| 9.00 | 7.21 | 7.21 | 7.21 | 0.02 |
| 9.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 10.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 10.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 11.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 11.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 12.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 12.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 13.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 13.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 14.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 14.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 15.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 15.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 16.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 16.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 17.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 17.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 18.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 18.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 19.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 19.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 20.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 20.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 21.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 21.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 22.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 22.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 23.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 23.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 24.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 24.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 25.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 25.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 26.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 26.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 27.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 27.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 28.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 28.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 29.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 29.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 30.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 30.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 31.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 31.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 32.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 32.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 33.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 33.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 34.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 34.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 35.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 35.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 36.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 36.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 37.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 37.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 38.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 38.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 39.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 39.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 40.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 40.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 41.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| 41.50 | 7.51 | 7.51 | 7.51 | 0.02 |
| 42.00 | 7.51 | 7.51 | 7.51 | 0.02 |
| | | | | |

LONDON SHARE SERVICE

AMERICANS

BUILDING MATERIALS - Cont.

ELECTRICALS

ENGINEERING-GENERAL - Cont.

HOTELS & LEISURE - Cont.

INVESTMENT TRUSTS - Co

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NYSE COMPOSITE PRICES

| Stock | Div. | P | Stk | High | Low | Close | Chng | Stock | Div. | P | Stk | High | Low | Close | Chng |
|--------------|------|-----|-----|------|-----|-------|------|---------|------|---|-----|------|-----|-------|------|
| Academy | | 2 | 3 | 3 | 2 | 2 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy Corp | | 12 | 12 | 12 | 12 | 12 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 20 | 17 | 16 | 16 | 16 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 25 | 24 | 23 | 23 | 23 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 30 | 28 | 27 | 27 | 27 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 35 | 33 | 32 | 32 | 32 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 40 | 38 | 37 | 37 | 37 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 45 | 43 | 42 | 42 | 42 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 50 | 48 | 47 | 47 | 47 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 55 | 53 | 52 | 52 | 52 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 60 | 58 | 57 | 57 | 57 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 65 | 63 | 62 | 62 | 62 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 70 | 68 | 67 | 67 | 67 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 75 | 73 | 72 | 72 | 72 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 80 | 78 | 77 | 77 | 77 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 85 | 83 | 82 | 82 | 82 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 90 | 88 | 87 | 87 | 87 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 95 | 93 | 92 | 92 | 92 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 100 | 98 | 97 | 97 | 97 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 105 | 103 | 102 | 102 | 102 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 110 | 108 | 107 | 107 | 107 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 115 | 113 | 112 | 112 | 112 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 120 | 118 | 117 | 117 | 117 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 125 | 123 | 122 | 122 | 122 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 130 | 128 | 127 | 127 | 127 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 135 | 133 | 132 | 132 | 132 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 140 | 138 | 137 | 137 | 137 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 145 | 143 | 142 | 142 | 142 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 150 | 148 | 147 | 147 | 147 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 155 | 153 | 152 | 152 | 152 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 160 | 158 | 157 | 157 | 157 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 165 | 163 | 162 | 162 | 162 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 170 | 168 | 167 | 167 | 167 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 175 | 173 | 172 | 172 | 172 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 180 | 178 | 177 | 177 | 177 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 185 | 183 | 182 | 182 | 182 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 190 | 188 | 187 | 187 | 187 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 195 | 193 | 192 | 192 | 192 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 200 | 198 | 197 | 197 | 197 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 205 | 203 | 202 | 202 | 202 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 210 | 208 | 207 | 207 | 207 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 215 | 213 | 212 | 212 | 212 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 220 | 218 | 217 | 217 | 217 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 225 | 223 | 222 | 222 | 222 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 230 | 228 | 227 | 227 | 227 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 235 | 233 | 232 | 232 | 232 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 240 | 238 | 237 | 237 | 237 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 245 | 243 | 242 | 242 | 242 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 250 | 248 | 247 | 247 | 247 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 255 | 253 | 252 | 252 | 252 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 260 | 258 | 257 | 257 | 257 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 265 | 263 | 262 | 262 | 262 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 270 | 268 | 267 | 267 | 267 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 275 | 273 | 272 | 272 | 272 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 280 | 278 | 277 | 277 | 277 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 285 | 283 | 282 | 282 | 282 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 290 | 288 | 287 | 287 | 287 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 295 | 293 | 292 | 292 | 292 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 300 | 298 | 297 | 297 | 297 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 305 | 303 | 302 | 302 | 302 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 310 | 308 | 307 | 307 | 307 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 315 | 313 | 312 | 312 | 312 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 320 | 318 | 317 | 317 | 317 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 325 | 323 | 322 | 322 | 322 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 330 | 328 | 327 | 327 | 327 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 335 | 333 | 332 | 332 | 332 | -1 | Academy | | 1 | 1 | 1 | 1 | 1 | -1 |
| Academy | | 340 | 338 | 337 | 337 | 337 | -1 | Academy | | 1 | 1 | | | | |

MONDAY INTERVIEW

Centrist at a golden crossroad

Huang Ju, mayor of Shanghai, speaks to Tony Walker and Kieran Cooke

Mr Huang Ju, the mayor of Shanghai, is a man with a mission. His aim is to set his city on course to become a finance and trade powerhouse in Asia and the Pacific by 2010.

Twelve months ago, Hong Kong, Taipei, Tokyo and Seoul may have scoffed at Mr Huang's presumption, but it is unlikely today that financiers in any of these centres would doubt Shanghai's capacity to assert itself regionally by early next century.

The "city state" is already proving a strong magnet for new investment, sucking in billions of dollars of foreign funds - \$3.5bn last year alone, equivalent to almost the entire amount over the past decade.

In the process, Shanghai is becoming more closely attached to the economies of Japan, South Korea, Hong Kong, Taiwan and the other Asian tigers such as Singapore and Thailand.

"Between 2000 and 2010 we want to turn Shanghai into a financial and trading centre of the Asian and Pacific region. Our objective is to achieve complementarity with other regional financial and trade centres," Mr Huang said.

The 55-year-old engineer who became mayor of China's most populous city in 1991 speaks the language of a salesman when extolling Shanghai's advantages as the "dragon head" of his country's economic development.

The city sits, for example, at the point where China's "golden highway", the Yangtze, runs into the sea; it is also located mid-way between north and south on China's coastline. "We are at the crossroads of the golden highway and golden coastline. To stand at the gateway to the world outside," Mr Huang said of the Yangtze river delta and Yangtze valley whose cities and towns account for half China's industrial output.

His dream of Shanghai's golden future will depend on sustained revitalisation of the city's crumbling infrastructure and industrial base. It will also require a revolution in China's state-dominated financial sector whose old-fashioned ways are incompatible with Mr Huang's aspirations for Shanghai as a modern financial services sector.

The mayor fits the mould of



We stand at the gateway to the world outside'

southern province - he almost certainly harbours national ambitions - it would be surprising if he did not share in a general desire to put Guangdong and the energetic Cantonese in their place. "We want Shanghai to lead in economic development in China," is about as close as he is prepared to go in throwing down the gauntlet.

Mr Huang is also careful not to criticise Beijing for keeping Shanghai on a tight leash longer than was perhaps necessary.

PERSONAL FILE

1938 Born in Zhejiang province 1963 Graduated with engineering degree, Qinghua university.

1982 Deputy director, Shanghai Bureau of Technical Engineering.

1986 Vice-mayor, Shanghai, 1989 Mayor of Shanghai.

sary until recently. Shanghai businessmen chafed at what they saw as unfair restrictions on their activities, while their Guangdong counterparts were permitted to engage in an entrepreneurial free-for-all.

Shanghai has also been obliged to contribute a bigger share of its revenues into national coffers, leaving itself short of funds to deal with manifest infrastructural problems - housing, roads and sewage systems all need urgent attention - in one of the world's most overcrowded cities. Loyally, Mr Huang ascribed Beijing's restrictions to Shanghai's importance as a stabilising factor during the politically risky early reform process of the 1980s.

"Shanghai has been obliged to play a role like a big

brother," he said diplomatically. "As the source of one-seventh of state revenues in the 1980s it had to bear its duties and responsibilities. It was too risky to experiment."

Mr Huang compared Shanghai in the 1980s to that of a defensive player in soccer. But in the 1990s it was moving onto the offensive as a "pioneer for reform".

Among privileges now being ceded by the central government to Shanghai is the right to borrow internationally. Mr Huang estimates that Shanghai raised about RMB10bn last year for infrastructure projects, of which about 80 per cent had been borrowed abroad, most from international lenders such as the World Bank and Asian Development Bank.

Shanghai is now also allowed to buy construction materials from the cheapest international source without first obtaining permission from Beijing, a process that could often take three months or more.

Mr Huang expects the city to continue to grow at rates well above the national average. Shanghai's economy last year expanded by 14.8 per cent, compared with national growth of 12.8 per cent. The city's target is 10 per cent annually until 2000, but the mayor is confident it will exceed that target without provoking crippling cost-of-living increases.

Western concern about China's economy overheating was exaggerated, he declared, and some inflation was, in the present circumstances, unavoidable. The Chinese had, in any case, learned to cope with price rises. "You look at China from the point of view of a foreigner. I look at it as a Chinese," he said.

The mayor fits the mould of

Bosnia's moment of truth

IAN DAVIDSON on EUROPE

evaded: are they prepared to stop the Serbs and impose a settlement, by force if necessary?

International leaders would prefer not to have to answer this question. They have believed, correctly, that the best kind of peace comes through negotiation; and they have wanted, if at all possible, to stay out of a murderous war in the Yugoslav mountains. As a result they have followed a cautious policy: diplomatic pressure for a negotiation, on the Vance-Owen plan; and international sanctions to force the parties to negotiate. Officially, they continue to hope that these weak pressures will induce the Bosnians to make peace.

European governments have an extra reason for caution. From the beginning, President George Bush made clear he would have nothing to do with Yugoslavia. The US sent large numbers of troops to Somalia, with spectacular success; but Yugoslavia was Europe's problem, and Europe's failure. Bill Clinton campaigned against Mr Bush for a stronger line on Bosnia. Four months into his presidency, he is still telling us that he is going to

have a stronger policy on Bosnia; but he still does not have one. The plan for bombing the Serbs and arming the Moslems has now apparently been put on hold. This might have briefly satisfied Mr Clinton's need to be seen to be "doing something", without endangering US soldiers. But it could not have improved the chances of peace, and might have made them much worse.

The UN could not possibly endorse a policy of intervening militarily on the side of the Moslems; that would end all UN peace-keeping for a generation. In any case, such a policy would be vetoed by Russia.

If the US intervened militarily on the side of the Moslems, there would be two immediate consequences. First, all international peace-keeping and most humanitarian operations would immediately stop. Second, others would probably intervene on the side of the Serbs. As a result, the war would reach new peaks of ethnic cleansing and territorial aggression.

A bombing policy would, in any case, quickly have to be halted, in the face of international revulsion at its unintended but inevitable results. During week one of such an assault, Clinton's hero-rating would soar as the American electorate admired spectacular TV footage of air strikes. In week two, his rating would collapse in the face of gruesome TV footage of dead and dying civilians. Such a policy makes sense only if you are sure that the Serbs would abandon their war aims during week one.

Finally, the US plan is ambivalent about its true strategic objectives. Does it hope to

bomb the Serbs into submitting to the Vance-Owen plan? Or does it just want a more equal war, so that the Moslems could fight for more territory? There is a big difference between the two.

If the Americans just want a fight to the finish, they have no reason to put any troops on the ground. In that case they should openly dissociate themselves from the Vance-Owen plan, and stop sneering at the Europeans. If, on the contrary, they hope to implement the Vance-Owen plan, they must be prepared to send troops; but sending troops means fighting Serbs, because that is the only way to make them give up 30 per cent of the territory of Bosnia.

In the end we are forced back to the fundamental question: is the international community ready to stop the Serbs, and impose a settlement, by force if necessary? The steps taken so far by Europe and the UN are intended to put off that question for as long as possible. First we had sanctions; then we had a no-fly zone; now we have safe havens, in theory; soon we may have an internationally monitored blockade on the Serbian-Bosnian frontier. But now we have virtually exhausted the repertoire of peaceful pressure to drag the combatants to a negotiated solution, because the gap between the principles of the Vance-Owen plan and the facts on the ground is turning into an unbridgeable abyss.

At best we have a few more weeks for procrastination and hope. Then we shall have to answer the big question. And that will be the signal for a serious transatlantic row.

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday May 29.

The real obstacles to free trade

When critics say the Clinton administration's trade policy is confused, what they mean is that they disagree with it. As in the early days of any new administration, policymakers clash on occasion. Mr Lloyd Bentsen, the treasury secretary, may sound more committed to classical free trade principles than, say, Mr Mickey Kantor, the trade representative, or Ms Laura Tyson, the White House chief economist. But these are nuances: there is a great deal of agreement on fundamental principles.

Nobody in the Clinton team - from the president down - believes much can be gained from new protectionist barriers to imports. They want more rather than less trade. On the other hand, they think the US's relative economic decline in recent decades partly reflects an asymmetrical trading structure. American markets, especially for high-tech goods, have been more open and less subsidised than those of most other industrialised countries, putting US companies at a disadvantage.

This can be put right, the US believes, only by policies that emphasise "equal access" to markets. Purely reciprocal trade concessions are not enough because, given the starting point, they would still leave US markets more exposed than those of Japanese partners such as Japan.

These arguments have force. No country any longer advocates the kind of unilateral free trade embraced by Victorian Britain in the immediate post-war decades. The US was willing to have more open markets than its trading partners for two reasons: it was an economic superpower and trade concessions were a useful way of winning support for its "containment of communism" strategy.

"We realise it is impossible to have a perfect market economy," he added. "But we are learning from the European and the Americans and from our own experience." Mr Deng, one of whose most famous slogans is "practice is the sole criterion of truth", would approve.

If there is a ground for complaint, it concerns tactics. Tak-



MICHAEL PROWSE
on AMERICA

ing its lead from Republican

administrations, the Clinton team is preparing unilaterally to impose sanctions on Japan and other countries it deems unfair traders. It appears determined to use the 1986 semiconductor accord, which set a quantitative target for foreign penetration of the Japanese market, as a model for other sectoral agreements.

So far this kind of "managed trade" seems to be attracting surprisingly little opposition. At a recent Washington lunch, Mr Jean Claude Paye, secretary-general of the Organisation for Economic Co-operation and Development, pointedly refused to condemn quantitative targets. "If the US policy leads to a non-discriminatory opening of closed markets, it will be good," he said. In other words, US bully-boy tactics are fine so long as a piece of Japanese action is reserved for

Europe. This can be put right, the US believes, only by policies that emphasise "equal access" to markets. Purely reciprocal trade concessions are not enough because, given the starting point, they would still leave US markets more exposed than those of Japanese partners such as Japan.

These arguments have force. No country any longer advocates the kind of unilateral free trade embraced by Victorian Britain in the immediate post-war decades. The US was willing to have more open markets than its trading partners for two reasons: it was an economic superpower and trade concessions were a useful way of winning support for its "containment of communism" strategy.

"We realise it is impossible to have a perfect market economy," he added. "But we are learning from the European and the Americans and from our own experience." Mr Deng, one of whose most famous slogans is "practice is the sole criterion of truth", would approve.

If there is a ground for complaint, it concerns tactics. Tak-

reaction to the shortcomings of the multilateral rules underwritten by the General Agreement on Tariffs and Trade. The structural and cultural impediments that hamper foreign access to Japanese markets are frequently not covered by the Gatt rules. But, rather than wrecking relations with Tokyo by insisting on what amounts to disguised import quotas for US companies, the US should be thinking more strategically about trade policy.

The bilateral deficit with Japan is much less important than overall US trade deficit which can only be reduced by macroeconomic means. The tensions with Japan reflect a general problem: the fact that the ability of companies to compete globally is affected by a whole range of domestic policies, not just the level of protection at the border.

As production becomes increasingly globalised, the challenge is not just to create a level playing field in trade but a level playing field generally. This means ensuring that the overall level of government support for industries is roughly equalised. The US thus ought to be pushing hard for agreement on the terms of reference for a post-Uruguay Round of trade talks to address the domestic obstacles to truly cosmopolitan capitalism, such as differences in national industrial, technology and competition policies.

Unilateral threats sound tough but they can never properly address the worldwide interests of US companies. Companies that operate globally need globally valid trade rules. The only forum in which the US can hope to forge a global trade regime good for both the US and its partners is the Gatt. Mr Clinton says he supports the Gatt process. But like some American policymakers, he appears unable to grasp the overriding importance of multilateral rules and institutions as economies grow ever more interdependent. It is what the Clinton people really want, they are short-sighted.

On the other hand, economists enraged by such policies should recognise that the US plans, in part, are a legitimate

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COMPANY NOTICES

NOTICE TO SHAREHOLDERS OF MLH REALTY INVESTMENT VI N.V.

Notice of the Annual General Meeting of Shareholders of MLH REALTY INVESTMENT VI N.V. (the "Company") is hereby given. The meeting is to take place at 11:30 a.m. on May 31, 1993 at the registered office of the Company, 6 John B. Gorisweg, Curacao, Netherlands Antilles. The agenda of the meeting is set forth below.

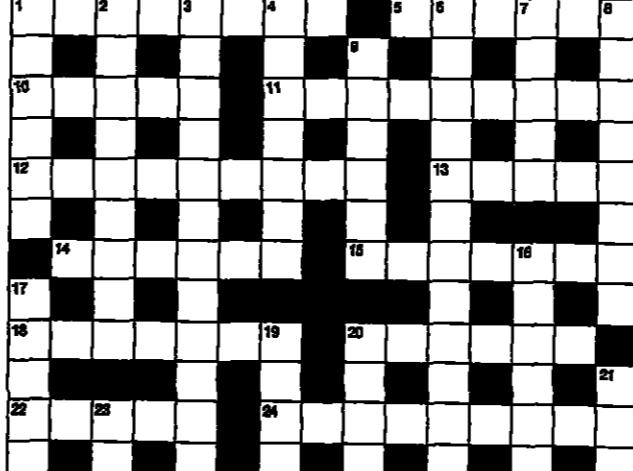
AGENDA

Annual Meeting of Shareholders of MLH REALTY INVESTMENT VI N.V.

- Report by Board of Supervisory Directors on the course of business of the Company and on the administration conducted during the fiscal year ended November 30, 1992.
- Discharge and subsequent re-election of the Board of Supervisory Directors.
- Report by the Board of Managing Directors on the course of business during the fiscal year ended November 30, 1992.
- Presentation of the Net Result of the period December 1, 1991 thru November 30, 1992.
- Confirmation and adoption of the Balance Sheet and Profit and Loss Account for the period ended November 30, 1992 and as presented in the report of the accounting firm of Ernst & Young dated April 27, 1993.
- Discharge and subsequent re-election of the Board of Managing Directors.
- Selection of independent auditors.

Shareholders, by executing the subscription agreement for their shares have executed a discretionary proxy in favour of Yvonne Corporation N.V., authorizing Yvonne Corporation N.V. to vote the investor's shares. This proxy may be revoked either personally at the General Meeting of Shareholders or by written notice to Yvonne Corporation N.V. 6 John B. Gorisweg, Curacao, Netherlands Antilles, received prior to such meeting. Shareholders have the opportunity to instruct Yvonne Corporation N.V. as to the voting of their shares by writing to Yvonne Corporation N.V. at the above address.

MLH REALTY INVESTMENTS VI N.V.
BY: MeesPierson Trust (Curacao) N.V.
Managing Director



ACROSS

- A cleaner fuel that draws well (9)
- Slowly executed movement of a US soldier in trouble (6)
- Almost as rate as fools (5)
- Such do such animals only live from day to day? (9)
- Coal-seam worked by sailors (9)
- A wild animal but it's all right, a quiet one (5)
- Well up in poetry? (6)
- Give one the right to call (7)
- Mary and child featured in stonework? (7)
- American negro has new role in church (6)
- Three animals in the lead (5)
- Tech girl in an idle form (9)
- Aim always say, to do one's best (9)
- A card cheat may be so described (5)
- West End tours arranged in coaches (6)
- Les Misérables - or The Turn of the Screw (8)

DOWN

- Fascinates church members (6)
- A worker's interrupted by ecstatic non-workers? (9)
- Books on the wing? (7,2,3)
- In a bad temper the day none comes round? (7)
- Medicine openly available but no longer in demand? (4,2,3,6)
- Self Columbus raised here (6)
- Such a heating device is well fuelled (3-5)
- Damage to church is seldom seen (6)
- Great help, perhaps, in rapid communication? (9)
- Author takes fish without permit? (8)
- Give loud cry of pain like a coward (8)
- He may bring food from the terrace? (7)
- Giants the gang on board? (6)
- Examination necessitating a lot of book-work? (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday May 29.

كائن الأصل